

VOTE 1

Office of the Premier

Operational budget	R 473 000 700
Remuneration of the Premier	R 1 517 300
Total amount to be appropriated	R 474 518 000
Responsible MEC	The Premier, Mr. J. S. Ndebele
Administrating department	Office of the Premier
Accounting officer	Director-General: Office of the Premier

1. Overview

Vision

The vision of the Office of the Premier is: *To be the professionally vibrant centre of government in KwaZulu-Natal.*

Mission statement

The mission of the department is to support the Premier in carrying out his constitutional and statutory duties. The department fulfils this mission primarily by:

- Professionally executing the departmental mandates;
- Co-ordinating and facilitating macro-provincial and other transversal issues and programmes;
- Promoting co-operative and good governance;
- Providing the highest quality of policy and legal analysis and advice; and
- Supporting the Premier and the Executive branch of the provincial government in initiating and executing provincial laws and policies.

Strategic objectives

Based on the mission and mandates, the department identified the following strategic objectives:

- To realise the existence of functional Public Policy and Strategic Planning Management systems and processes for the provincial government;
- To achieve co-ordinated provincial policies, strategies and programmes;
- To ensure the existence of governance conditions conducive to respect for human rights, the promotion of science and technology, and conservation and management of cultural heritage resources;
- To realise enhanced government communications and governance, human resources development, state law advisory services and service delivery in and by the provincial administration;
- To have in place co-ordinated and aligned policies and plans of the three spheres of government and foreign governments and agencies;
- To achieve effectively monitored and evaluated government policies and programmes; and
- To have effective policy and regulatory oversight over the gambling, gaming and betting industry and ensuring that all revenue due to the provincial government is duly received.

Core functions

In order to ensure alignment with national and provincial priorities and address the weaknesses identified in service delivery, the roles of the Office of the Premier have been defined as follows:

- To support the Premier as the head of provincial government and the Executive Council and its sub-structures, and ensure constitutional and legal compliance;
- To co-ordinate provincial policy and planning processes;
- To provide provincial leadership and inter-departmental co-ordination;
- To promote co-operative and good governance;
- To provide transversal support services for human resource management, communications, information technology, legal and macro policy advisory services; and
- To promote a culture of Human Rights consciousness and gender sensitivity across the province.

Legislative mandate

The Office of the Premier has a pivotal position in the KwaZulu-Natal provincial government. The department's key legislative mandates are derived mainly from the following legislation:

- Constitution of the Republic of South Africa, 1996 (schedules 4 and 5 and Chapters 6, 10 and 13)
- Public Service Act, 1994, as amended
- Public Finance Management Act, 1999, as amended and Treasury Regulations
- Preferential Procurement Policy Framework Act, 2000
- KZN Provincial Supply Chain Management Policy Framework, 2006
- KwaZulu-Natal Youth Commission Act, 2005
- KwaZulu-Natal Commissions Act, 1999
- KwaZulu-Natal Gambling Act, 1996, as amended
- KwaZulu-Natal Heritage Act, 1997
- Regulation of Racing and Betting Ordinance, 1957
- Public Service Regulations, 2001
- Labour Relations Act, 1995
- Employment Equity Act, 1998
- Basic Conditions of Employment Act, 1997
- Promotion of Access to Information Act, 2000
- Electronic Communications and Transactions Act, 2002
- State Information Technology Agency Act, 1999
- Promotion of Administrative Justice Act, 2000
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000
- Skills Development Act, 1998

2. Review of the 2008/09 financial year

The Office of the Premier, as the centre of provincial government, is responsible for inter-departmental co-ordination, and for providing strategic guidance to departments with regard to provincial policy priorities.

Section 2 provides a review of 2008/09, outlining the main achievements and progress made by the department during the year, as well as giving a brief discussion on challenges and new developments.

Provincial Information Communication Technology (PICT)

The department initiated the implementation of the Business Intelligence System (BIS). This system is the front-end of the Nerve Centre, a province-wide computerised monitoring and evaluation tool, designed to assess the impact of all government programmes in the province. Despite financial constraints, the business intelligence analysis phase was completed during 2008/09 and the base software has been procured. Build 1 was also completed, and the Nerve Centre was launched.

2010 World Cup

Significant progress was made in 2008/09 in rolling out the 2010 soccer strategy. As at the end of the second quarter, the final lobbying strategy was developed and awaiting approval by the Cabinet appointed 2010 Core Team, before implementation. There is ongoing monitoring of the building of the Soccer Academy, the construction of which is underway.

A delegation led by the MEC for Transport, Safety and Community Liaison met with top management of four European Football Federations during the Euro 2008 in Vienna, Austria to lobby them to set up base camp in KZN. A total of four teams were lobbied to set up base camps in KZN during the 2010 World Cup. The province took part in the Soccerex 2008, where exhibitions were conducted as part of marketing the province, ahead of 2010 World Cup. The department implemented 30 per cent of the 2010 Community Activation Campaign, called 'Ready to Host'.

International relations

The Office of the Premier is, despite current capacity constraints, involved in strengthening international relations by promoting the province as a preferred international destination and development partner, using the Combined Technical Cluster to facilitate inter-departmental co-ordination.

Identity of the province

The provincial communication co-ordination efforts commenced with great vigour. Several meetings of provincial communicators were held and addressed by various senior media executives. The provincial communication strategy and policy were finalised. The Provincial Communicator's Forum was established, and this forum intends to inform and nurture communicators to become communication agents able to contribute towards better and effective communication between government and the people.

Protection of human rights

Several *izimbizo* took place during 2008/09, and a highlight of the Human Rights calendar was the '16 Days of Activism Campaign'. In addition to planning and co-ordinating the celebration of days that are significant to human rights, women, disability and youth, a summit in respect of the elderly was also held.

The Provincial AIDS Council was appointed and the District AIDS Councils are being appointed to co-ordinate the HIV and AIDS response in their respective districts. The aim of these councils is to facilitate integrated planning and to provide an integrated response and feedback communication from community to provincial level. This will also ensure that there is no duplication of services between government and civil society organisations.

Public service transformation

The Provincial Public Service Training Academy, aimed at addressing the public service skills gap in the province, was officially inaugurated in 2007/08. Substantial progress was made in terms of the capacitation of public servants in the provincial administration, with more than 5 000 government employees being capacitated during 2008/09. The training programmes offered at the Training Academy include both credit and non-credit bearing short courses, seminars and workshops.

The reassessment of the draft Provincial Growth and Development Strategy (PGDS), along guidelines set by the Presidency, is in progress. Initial work on the designing of the Provincial Spatial Development Framework also commenced. Critical public policy papers were written, and a number of policy proposals were subjected to analytical assessments. The training and development of public policy analysts of provincial departments was implemented.

Significant progress was made during 2008/09 with the KwaZulu-Natal Anti-Corruption strategy that was approved by the Provincial Executive Council. In line with this strategy, the provincial Anti-Corruption Sub-Committee was revived, comprising risk managers within provincial departments. This committee will provide advice and assistance to the Anti-Corruption Management Committee and will also co-ordinate the implementation of provincial anti-fraud and anti-corruption plans in the respective provincial departments.

The formal KZN Rationalisation of Laws Project, which aims to co-ordinate the process of introducing new bills and regulations and to produce a rationalised statute book for the province, was completed and the final close-out report was released. Public sector lawyers attached to the respective provincial departments received further formal training in legislative drafting, contract drafting and interpretation and labour law.

3. Outlook for the 2009/10 financial year

Section 3 looks at the key focus areas of 2009/10, outlining what the department is hoping to achieve during the year, as well as briefly looking at challenges and proposed new developments. In 2009/10 and over the medium-term, the department will focus on the following priorities in a co-ordinating capacity:

A caring and democratic government

The Office of the Premier will work with relevant departments in designing and adopting an organisational culture that is responsive to the broader needs of the citizenry. It is intended that the scope of the Commission that was established to look into political violence will be redesigned, to promote rebuilding of communities affected by violence, through the 'Communities-in-Dialogue' programme.

Provincial Information Communication Technology

The department formulated and implemented Build 1 of the Business Intelligence System. The entire system is envisaged to be completed by the end of 2011/12. The key focus areas and priorities include the development of the Provincial Technology Strategy, Provincial Geographical Information System (GIS) Nerve Centre and the development of the Provincial e-Government Strategy.

The Monitoring and Evaluation Nerve Centre structure and dashboard were set up and populated with demographic and programme data. This is a partially automated system linked to the Provincial Nerve Centre.

2010 World Cup

The provincial government, including the Office of the Premier, is rolling out the 2010 soccer strategy that ranges from establishing the Soccer Academy, a coaching school, a school's soccer league, infrastructure development and developing translators in various international languages, in an all inclusive and strategic exercise for the province.

The Office of the Premier is involved in providing an enabling environment for the 2010 World Cup to leave a lasting legacy in KwaZulu-Natal beyond the events of 2010. For example, the lobbying of targeted countries for base camps has begun. There is ongoing monitoring of municipalities in delivering 2010 training facilities that will remain community facilities beyond 2010. The Office of the Premier is also assisting municipalities in hosting stakeholder consultations through 2010 District *Izindaba* and the 2010 Safety and Security Summit.

International relations

The province is undergoing an unprecedented growth in international engagements. From 2004 to 2007, there was approximately 30 per cent increase in the number of co-operation arrangements signed. Incoming and outgoing visits are due to increase substantially as a result of the 2010 promotional events. The countries targeted for visits in 2009/10 are India, Russia, Germany, Belgium, China, Democratic Republic of Congo (DRC), Kenya, Italy and the United States of America (USA).

Identity of the province and heritage

The first phase of the establishment of District Heritage Forums was completed, and a survey of the already established District Heritage Forums has been conducted, to inform subsequent initiatives. The previously marginalised heritage events have been profiled. These events include:

- Celebration of Freedom Day (in collaboration with the Department of Arts, Culture and Tourism);
- African Renaissance Conference;
- 100th Year Anniversary of King Dinizulu's imprisonment;
- Choral Music and the legacy of King Dinizulu;
- Six Heritage Month events;
- Celebration of Reconciliation Day; and
- The launching of both Missionary and Genealogy Projects.

The Heritage Bill was drafted and passed into law by the Provincial Legislature. With the enactment of the legislation, the following therefore needs to be attended to in order to advance the transformation of the industry:

- Effective communication with relevant stakeholders to ensure proper co-ordination of the implementation of the prescript;
- Production of the final draft of regulations;
- Conducting roadshows about the act; and
- Convening a stakeholders' *indaba* to further entrench the legislation's ideals for effective implementation.

Protection of human rights

The department is driving a campaign to protect and generate respect for human rights by facilitating a massive education campaign, co-ordinating human rights issues and ensuring compliance with constitutional mandates. In 2009/10, the department will continue the process of forming partnerships with municipalities in this regard. Furthermore, a needs' analysis will be conducted on the social and economic needs of those infected and affected by HIV and AIDS, to ensure that there are effective interventions.

Public service transformation

The Office of the Premier will further lead the transformation of the public service sector in the province by revitalising the Citizens Charter and entrenching the Fraud and Corruption Management Strategy, enhancing the Provincial Public Service Training Academy and conducting an annual strategic review.

The Premier's Service Excellence Awards scheme has been redesigned to be in line with the prescripts of the KwaZulu-Natal Citizens Charter and Departmental Service Commitment Charters, and continues to encourage public servants to perform above the minimum required standard.

Prioritised projects

Due to financial constraints and a lack of appropriately skilled personnel and other amenities, some projects have to be phased in over the 2009/10 MTEF. These include, among others, the following:

- Provincial 2010 World Cup Co-ordination and Soccer Development (aimed for implementation in year 1 of the MTEF);
- The Provincial Public Service Training Academy; and
- The Nerve Centre Project.

The department is investigating possible strategic partnerships with the business sector, to solicit donations and sponsorships in respect of some of the planned strategic projects.

4. Receipts and financing

4.1 Summary of receipts and financing

Table 1.1 below provides the summary of funding for the Office of the Premier for the period 2005/06 to 2011/12.

Table 1.1: Summary of receipts and financing

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
Provincial allocation	218 176	313 965	342 783	397 802	397 802	397 802	474 518	467 628	495 677
Total receipts	218 176	313 965	342 783	397 802	397 802	397 802	474 518	467 628	495 677
Total payments	244 395	310 089	401 412	397 802	466 999	466 999	474 518	467 628	495 677
Surplus/(Deficit) before financing	(26 219)	3 876	(58 629)	-	(69 197)	(69 197)	-	-	-
Financing									
of which									
Provincial roll-overs	33 720	5 000	5 377	-	33 491	33 491	-	-	-
Provincial cash resources	4 400	-	48 929	-	35 706	35 706	-	-	-
Surplus/(deficit) after financing	11 901	8 876	(4 323)	-	-	-	-	-	-

The budget of the department increases steadily over the seven-year period. In prior years, the budget was consistently under-spent, mainly as a result of the roll-over of the KZN Peace and Good Governance Initiative, for which no proper business plans were in place. The provincial allocation in 2006/07 was increased by R5 million, in the form of a roll-over from 2005/06 for Youth Development projects.

The department over-spent its allocation in the 2007/08 financial year by R4.323 million, mainly due to Youth activities and transversal communication projects, for which funds were not received as anticipated from other provincial departments.

The provincial allocation increased significantly by R69.197 million in the 2008/09 Adjusted Budget, of which an amount of R33.491 million was rolled over from 2007/08 in respect of commitments for the completion of the Emakhosini Multi-Media Centre project, managed by the public entity *Amafa aKwaZulu-Natali*. The department received R5 million in respect of the unforeseen and unavoidable expenditure pertaining to the provincial anti-xenophobia communication campaign, and R28.706 million, being a transfer payment to the KZN Gambling Board, following an out-of-court settlement in terms of a legal dispute over the award of a route and site inspection surveillance contract. The department also received an amount of R2 million to fund the shortfall in respect of the 2008 wage agreement. The department is projecting to spend its full allocation by the end of the 2008/09 financial year.

The department is showing a balanced budget over the 2009/10 MTEF period. However, given the historic trend and the fact that the budget is projected to increase further from R474.518 million to R495.677 million over the 2009/10 MTEF, the department will ensure that proper business and spending plans are in place to spend the full allocation. The increase in 2009/10 is attributable to the substantial increase received for the Provincial 2010 World Cup Co-ordination and Soccer Development.

4.2 Departmental receipts

Table 1.2 below contains an analysis of departmental receipts per main category over the seven-year period 2005/06 to 2011/12.

The Office of the Premier collects revenue mainly from casino taxes and levies, bookmakers' tax in respect of horse-racing and gaming, and recoveries in respect of bookmakers' licence renewals.

Table 1.2: Details of departmental receipts

R000	Outcome			Main Budget	Adjusted Budget 2008/09	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2009/10	2010/11	2011/12
Tax receipts	194 055	232 212	283 521	299 323	299 323	321 970	324 162	349 112	374 580
Casino taxes	162 073	194 038	239 866	254 652	254 652	254 652	275 024	297 026	320 788
Horse racing taxes	31 982	38 174	43 655	44 671	44 671	67 318	49 138	52 086	53 792
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	796	818	410	828	828	325	890	943	1 009
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	732	31	7	-	-	2	-	-	-
Sale of capital assets	7 709	5 365	28	-	-	-	-	-	-
Financial transactions in assets and liabilities	30	139	69	-	-	34	-	-	-
Total	203 322	238 565	284 035	300 151	300 151	322 331	325 052	350 055	375 589

Two main sources of revenue are collected under *Tax receipts*, namely *Casino taxes* and *Horse racing taxes*. Details of the department's revenue are depicted in *Annexure – Vote 1: Office of the Premier* and discussed briefly below:

Casino taxes depicts revenue received in terms of prescribed returns that are submitted on a monthly basis and are collected in accordance with the KwaZulu-Natal Gambling Act, 1996, as amended. A dedicated unit was established within the KwaZulu-Natal Gambling Board to address the issue of illegal gambling operators in 2005/06. As a result of the department's efforts in this regard, actual revenue collection in respect of *Casino taxes* increased significantly from 2005/06 onwards. The average increase over the 2009/10 MTEF is slightly higher than inflation, indicative of anticipated growth in the industry.

Horse racing taxes are collected in respect of horse-racing and gaming, in terms of the Racing and Betting Ordinance, 1957. The increase in revenue collection and estimates from 2006/07 onwards is mainly due to the following initiatives, which stimulated demand:

- Consolidation of the national tote, resulting in larger pools and increasing the loyalty of local punters;
- Improved programming and scheduling of racing events;
- Inclusion of sports betting;
- Increased betting on overseas racing; and
- Increased exporting of racing products.

The high 2008/09 Estimated Actual is mainly as a result of the increased control measures and monitoring systems implemented by the Gambling Board, and an increase in consumer demand, which is difficult to predict. Further, an amount of R22 million was received from the Bookmakers' Control Committee in respect of revenue not paid over to the Provincial Revenue Fund by the entity dating back to 1980, which

was not included in the original projections. The revenue had to be paid over, as the entity is not listed as a Schedule 3 entity which can retain revenue.

The revenue collected under the heading *Sale of goods and services other than capital assets* in 2008/09 and in prior years is predominantly made up of housing rent recoveries and recoveries in respect of advertisements placed in the Government Gazette. The decrease in the 2008/09 Estimated Actual is a result of the department no longer co-ordinating the publication of provincial Government Gazettes, due to the centralisation of all Government Gazette Notices by Government Printing Works.

The revenue estimates under *Sale of goods and services other than capital assets* for the 2009/10 MTEF consist primarily of bookmakers and turf clubs' licence renewals, as well as temporary licence fees in respect of temporary bookmaker licences to persons nominated by the licensed bookmakers to run such businesses temporarily on their behalf.

Due to the rationalisation of the air service, amounts of R7.709 million and R5.365 million relating to the sale of aircraft were collected, resulting in once-off amounts under *Sale of capital assets* in 2005/06 and 2006/07, respectively.

4.3 Agency receipts

Table 1.3 below reflects the agency receipts for the period 2005/06 to 2011/12.

Table 1.3: Agency receipts

Name of Agency receipt	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
R000									
Agency receipt	-	-	22 147	-	-	50 465	24 908	-	-
Department of Labour - Literacy Programme	-	-	22 147	-	-	50 465	24 908	-	-
Total	-	-	22 147	-	-	50 465	24 908	-	-

The department received a once-off amount of R22.147 million in 2007/08 from the Department of Labour towards the roll-out of the Provincial Growth and Development Strategy (PGDS)/Accelerated and Shared Growth Initiative of South Africa (ASGISA) strategic project, targeting illiterate adults and unemployed youth in the province. It is anticipated that this project will be allocated a total of R97.520 million over a period of three years starting from 2007/08 and ending in 2009/10. The department is projecting to spend R50.465 million in 2008/09, and the remaining balance of R24.908 million has been allocated in 2009/10.

5. Payment summary

This section provides information pertaining to the vote as a whole at an aggregated level, including payments and budgeted estimates by programmes and economic classification. Further details are given in Section 6 below, as well as in the *Annexure – Vote 1: Office of the Premier*.

5.1 Key assumptions

The following general assumptions were made by the department in formulating the 2009/10 budget:

- Salary increases of 5.5 per cent for 2009/10, 4.9 per cent for 2010/11 and 4.5 per cent for 2011/12 were included for the improvement in conditions of service. In addition, budgetary provision was also made for the annual 1 per cent pay progression.
- All inflation related increases are based on CPIX projections, and 2011/12 was calculated by adding a projected 6 per cent on 2010/11.

5.2 Additional allocation for the 2007/08 to 2009/10 MTEF

Table 1.4 shows additional funding received by the department over the three MTEF periods: 2007/08, 2008/09 and 2009/10. The purpose of this table is two-fold. Firstly, it shows the quantum of additional funding allocated to the department in the past and current MTEF periods. Secondly, it indicates the policies and purposes for which the additional funding was allocated. The table serves as a reminder of the number of new priorities that are funded on an annual basis – often without the success thereof being monitored from a policy implementation perspective.

The carry-through allocations for the 2007/08 MTEF period (i.e. for the financial years 2010/11 and 2011/12) are based on the incremental percentage used in the 2008/09 MTEF and 2009/10 MTEF. A similar approach was used for the carry-through allocations for the 2008/09 MTEF period.

Table 1.4: Summary of additional provincial allocations for 2007/08 to 2011/12

R000	2007/08	2008/09	2009/10	2010/11	2011/12
2007/08 MTEF period ²	57 489	9 160	9 800	10 388	11 011
Carry-through of 2006/07 Adjustments Estimate - Izimbizo	8 560	9 160	9 800	10 388	11 011
2007/08 Adjustments Estimate	48 929	-	-	-	-
2008/09 MTEF period ²		25 116	52 193	39 979	42 378
Carry-through of 2007/08 Adjustments Estimate		21 200	22 471	23 820	25 249
<i>Izimbizo provincial co-ordination</i>		3 180	3 370	3 573	3 787
<i>Human Rights</i>		12 720	13 483	14 292	15 150
<i>Youth Commission</i>		5 300	5 618	5 955	6 312
2010 Provincial Strategy		-	25 000	10 000	10 600
Personnel inflation adjustment		971	1 608	1 949	2 066
Government Employees Medical Scheme		763	897	1 860	1 972
Youth Commission		2 182	2 217	2 350	2 491
2009/10 MTEF period			21 725	3 016	3 188
Amafa Multi-Media Centre			18 885	-	-
Carry-through of 2008/09 Adjustments Estimate - 2008 wage agreement			2 840	3 016	3 188
Total	57 489	34 276	83 718	53 383	56 577
1. Excludes function shift from Health i.r.o HIV and AIDS function	10 500	11 800			
2. Excludes function shift from Provincial Treasury i.r.o banking and tax function	124	156	162	168	178

The department received additional allocations over the 2007/08 MTEF for the carry-through costs of 2006/07 Adjustments Estimate in respect of *izimbizo*.

As reflected in the footnote of Table 1.4 above, the department's baseline was further adjusted upwards in 2007/08 by an amount of R124 000, which was suspended from Vote 6: Provincial Treasury for personnel costs following the decentralisation of the Banking and Tax function, and an amount of R10.5 million was suspended from the Department of Health for transversal HIV and AIDS functions.

The department received additional allocations over the 2008/09 MTEF for the personnel inflationary adjustment in respect of the annual salary increase, 2010 Provincial Strategy and government's contribution towards the Government Employees Medical Scheme (GEMS). A further allocation was also made towards the Youth Commission.

In the 2008/09 MTEF, the carry-through costs of funding allocated in the 2007/08 Adjustments Estimate towards *izimbizo*, Human Rights activities and the KwaZulu-Natal Youth Commission were included, whereas funding for the 2010 Provincial Strategy was provided for from 2009/10 onwards.

Additional funding was received in the 2009/10 MTEF, being the carry-through costs of the higher than anticipated 2008 wage agreement.

Further additional funding of R18.885 million for the 2009/10 financial year was allocated to fund the commitments in respect of the completion of the Emakhosini Multi-Media Centre project, managed by *Amafa aKwaZulu-Natali*.

5.3 Summary of payments by programme and economic classification

Tables 1.5 and 1.6 reflect payments and estimates by programme and economic classification. The structure of the department consists of three programmes, in accordance with the generic structure developed for the sector. The historical data was adjusted in line with the new programme structure, for comparative purposes.

Table 1.5: Summary of payments and estimates by programme

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
1. Administration	72 361	57 831	76 752	66 850	67 450	67 450	85 751	95 407	101 127
2. Institutional Development	69 692	83 864	98 501	100 970	106 810	106 810	107 241	114 937	121 830
3. Policy and Governance	102 342	168 394	226 159	229 982	292 739	292 739	281 526	257 284	272 720
Total	244 395	310 089	401 412	397 802	466 999	466 999	474 518	467 628	495 677

Note: Programme 1 includes remuneration payable to the Premier: Salary: R1 517 300.

Table 1.6: Summary of payments and estimates by economic classification

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
Current payments	200 852	248 800	339 558	329 950	349 159	348 859	401 269	417 235	442 260
Compensation of employees	67 911	74 077	91 529	115 136	103 643	103 591	127 830	135 297	141 422
Goods and services	131 936	174 612	247 995	214 814	245 516	245 227	273 439	281 938	300 838
Other	1 005	111	34	-	-	41	-	-	-
Transfers and subsidies to:	35 493	35 721	41 553	57 633	106 398	106 409	65 097	43 860	46 492
Provinces and municipalities	1 541	1 341	5 413	5 804	5 804	5 804	6 184	1 443	1 530
Departmental agencies and accounts	16 723	29 685	32 691	50 622	96 937	96 937	56 302	39 662	42 042
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	2 000	2 677	350	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	14 652	1 289	2 554	1 207	1 306	1 306	1 298	1 376	1 458
Households	577	729	545	-	2 351	2 362	1 313	1 379	1 462
Payments for capital assets	8 050	25 568	20 301	10 219	11 442	11 731	8 152	6 533	6 925
Buildings and other fixed structures	-	3 207	10 923	3 751	3 706	3 706	2 000	-	-
Machinery and equipment	8 050	8 961	5 142	6 221	7 391	7 514	5 886	6 251	6 625
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	13 400	4 236	247	247	248	266	282	300
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	98	263	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Total	244 395	310 089	401 412	397 802	466 999	466 999	474 518	467 628	495 677

The high spending against Programme 1: Administration in 2005/06 can largely be ascribed to an amount of R33.72 million, which was rolled over from 2004/05 in respect of the KZN Peace and Good Governance Initiative, as well as furniture and IT infrastructure for the new office building. Additional allocations were also made in 2006/07 in respect of secretarial services to the Executive Council and key provincial committees, and to cover legal fees for services rendered to His Majesty, the King.

An additional amount of R3.3 million was allocated in 2007/08 to honour a once-off pension contribution for a previous Director-General for recognition of service in the former non-statutory forces, and a severance payment following the termination of the previous Director-General's employment contract. An amount of R8.813 million was also allocated in 2007/08 to *Buildings and other fixed structures* towards the refurbishments of the Cabinet Office and security systems. These once-off allocations in 2007/08 account for the reduction in budget in 2008/09. Apart from this dip, there is a steady increase in the allocation of Programme 1 from 2008/09 and over the 2009/10 MTEF.

Funding was allocated in the 2008/09 Adjusted Budget, as well as over the 2009/10 MTEF period, to fund the shortfall in respect of the 2008 wage agreement, and this was apportioned to the various sub-programmes within Programme 1, against *Compensation of employees*. However, as the department had not filled its posts as planned, more consultants had to be employed, thus placing a spending pressure against *Goods and services*.

Funds were moved from *Compensation of employees* to *Transfers and subsidies to: Households* in the 2008/09 Adjusted Budget as well as over the 2009/10 MTEF period, to correct the budget in respect of post retirement benefits, to be in line with the new Standard Chart of Accounts (SCOA).

The increase in Programme 2: Institutional Development is largely as a result of additional funding received for the *izimbizo* in 2006/07 and 2007/08. Further increases from 2007/08 relate mainly to additional allocations for the refurbishment of the Provincial Public Service Training Academy. The programme grows steadily over the 2009/10 MTEF.

Programme 3: Policy and Governance increases substantially from 2005/06 onwards, largely due to additional funding for the multi-media centres in 2005/06, and for in-and-out-of-school soccer development and the operational costs of the KZN Gambling Board in 2006/07. The 2006/07 baseline was also increased, following the suspension of funds from the Department of Health for transversal HIV and AIDS functions. The substantial increase is further attributed to a roll-over received in the 2008/09 Adjusted Budget in respect of the Emakhosini Multi-Media Centre. Additional funding was also received for the out-of-court settlement entered into by the KZN Gambling Board. The decline noted in the budget from 2009/10 to 2010/11 is caused by the reduction in the allocation for the Provincial 2010 World Cup Co-ordination and Soccer Development, as more funds will be utilised during the build up to the World Cup Kick-Off. An amount of R25 million was allocated in 2009/10, decreasing to R10 million in 2010/11, for the 2010 Provincial Strategy.

The increase in *Compensation of employees* in the 2008/09 Main Budget can be ascribed to the restructuring that was finalised in 2006/07. However, due to the scarcity of specialised skills in the market place, not all posts were filled as anticipated, accounting for the decrease in the 2008/09 Adjusted Budget and Estimated Actual. It is anticipated that the majority of the vacant posts will be filled during 2009/10.

The significant increase from 2006/07 to 2007/08 is primarily related to additional funding for the Provincial Public Service Training Academy, in-and-out-of-school soccer development, *izimbizo*, transversal HIV and AIDS functions, as well as additional funding received for Human Rights and Youth Projects. In addition, once-off funding was received during 2007/08 for the KZN 2010 World Cup Preliminary Draw and marketing strategy. The department also received an additional allocation in respect of the 2010 Provincial Strategy in 2009/10 and 2010/11.

The increase in *Goods and services* in the 2008/09 Adjusted Budget and over the 2009/10 MTEF is attributable to funding that was originally earmarked for transfer to the Youth Commission, which was subsequently allocated to this category, following a directive from the Office of the Presidency not to continue with the establishment of a provincial public entity for Youth. However, the Youth functions still need to be performed by the department, and hence the movement of the funds.

Transfers and subsidies to: Provinces and municipalities reflect an increase from 2007/08 to 2009/10, due to the transfer payment in respect of the Ulundi Airport which ceases in 2009/10. The increase in *Transfers and subsidies: Departmental agencies and accounts* in 2006/07 is due to additional funds allocated to the Gambling Board and the reprioritisation of funding to increase the transfer payment to *Amafa aKwaZulu-Natali*, in line with the heritage objectives of the province. The 2008/09 Adjusted Budget and 2009/10 MTEF include the roll-over and additional funding in respect of the Emakhosini Multi-Media Centre. These funds are earmarked for transfer to *Amafa aKwaZulu-Natali*. Also included in *Transfers and subsidies to: Departmental agencies and accounts*, in the 2008/09 Adjusted Budget, is the funding received for an out-of-court settlement entered into by the KZN Gambling Board.

With regard to *Transfers and subsidies to: Non-profit institutions*, the amounts reflected in 2005/06, 2006/07 and 2007/08 include various once-off sponsorships and donations made in line with the core functions and/or social responsibilities of the department. The decrease in 2007/08, 2008/09 and over the 2009/10 MTEF is in respect of the unspent portion of the amount set aside for HIV and AIDS non-profit institutions, and the subsequent utilisation thereof to establish District and Local HIV and AIDS Councils.

The fluctuations against *Buildings and other fixed structures* from 2006/07 to 2009/10 can be ascribed to the purchase of a Provincial State Guest House, the construction of the KwaCeza Chapel in 2006/07, as

well as the rehabilitation and upgrading of the Provincial Public Service Training Academy which commenced in 2007/08. It is anticipated that the second and final phase of the refurbishment of the Training Academy will be finalised in 2008/09.

The amount against *Machinery and equipment* in 2005/06 is largely due to the acquisition and installation of IT infrastructure and equipment for the Telkom Building. In addition, the 2006/07 Audited amount includes expenditure for the purchase of capital equipment for the Training Academy and replacement of official vehicles. The allocation increased further between 2007/08 and over the 2009/10 MTEF to cover furniture and equipment costs for new appointments, as well as the purchase of official vehicles.

The acquisition and development costs in respect of the Business Intelligence System accounts for the significant amounts reflected in 2006/07 and 2007/08, against *Software and other intangible assets*. Build 1 of the system was implemented during 2008/09, and the capital allocation therefore decreases over the 2009/10 MTEF.

5.4 Summary of payments and estimates by district municipal area

Table 1.7 summarises payments and estimates by district municipal area, excluding operational costs.

Table 1.7: Summary of payments and estimates by district municipal area

District Municipal Area	Outcome Audited	Estimated Actual	Medium-term Estimates		
			2009/10	2010/11	2011/12
R000	2007/08	2008/09			
eThekwini	21 893	17 541	19 902	21 094	22 499
Ugu	4 144	4 446	4 780	5 066	5 370
uMgungundlovu	249 176	304 303	280 703	269 089	287 078
Uthukela	4 246	4 553	4 895	5 188	5 499
Umzinyathi	3 786	4 061	4 366	4 629	4 907
Amajuba	3 720	3 990	4 289	4 547	4 820
Zululand	8 051	8 528	10 612	4 547	4 820
Umkhanyakude	3 654	3 919	4 213	4 466	4 734
uThungulu	3 786	4 061	4 366	4 629	4 907
Ilembe	3 720	3 990	4 289	4 547	4 820
Sisonke	3 707	3 975	4 273	4 529	4 801
Total	309 883	363 367	346 688	332 331	354 255

The department's service delivery takes place within the provincial government in the form of co-ordination and/or support activities, which are mostly centralised. Spending occurs mainly within the uMgungundlovu District Municipal area, where the bulk of client departments' head offices are located.

The expenditure in the eThekwini District Municipal area is relatively high, compared to the other district municipal areas, mainly due to the fact that the Guest House and the Training Academy are situated in this area. The increase from 2007/08 onwards against the Zululand District Municipal area can be ascribed to the transfer of the management and operations of the Ulundi Airport to the district municipality. This transfer ceases in 2009/10, resulting in a decrease in the outer years of the 2009/10 MTEF.

The amounts reflected against the other district municipal areas consist largely of subsidies to museums, as well as payments towards soccer development and heritage activities. The increase over the 2009/10 MTEF can be ascribed to additional funding received for the 2010 Provincial Soccer Strategy.

5.5 Summary of infrastructure payments and estimates

Table 1.8 below summarises the infrastructure payments and estimates relating to the department.

Table 1.8: Summary of infrastructure payments and estimates

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
New infrastructure assets	-	2 750	-	45	-	-	2 000	-	-
Existing infrastructure assets	-	788	11 623	8 370	8 370	8 370	1 000	600	600
Maintenance and repair	-	331	700	4 664	4 664	4 664	1 000	600	600
Upgrading and additions	-	-	-	-	-	-	-	-	-
Rehabilitation and refurbishment	-	457	10 923	3 706	3 706	3 706	-	-	-
Infrastructure transfer	-	-	-	-	-	-	-	-	-
Current	-	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-
<i>Capital infrastructure</i>	-	3 207	10 923	3 751	3 706	3 706	2 000	-	-
<i>Current infrastructure</i>	-	331	700	4 664	4 664	4 664	1 000	600	600
Total	-	3 538	11 623	8 415	8 370	8 370	3 000	600	600

The amount reflected against *New infrastructure assets* in 2006/07 pertains to the acquisition of the Provincial State Guest House in Hillcrest. The amount reflected in 2009/10 relates to the construction of the KwaCeza Chapel.

The amounts reflected against *Rehabilitation and refurbishment* in 2007/08 relate to the renovation of the State Guest House, as well as the renovation of the former premises of the Durban Education College, which have been secured for the Training Academy. The amount reflected in the 2008/09 Adjusted Budget relates to the second phase of the refurbishment of the Training Academy, which will be completed by the end of 2008/09. This explains why there are no allocations from 2009/10 onwards.

The *Current infrastructure* amount relates to an ongoing provision for infrastructure maintenance. The decrease in allocation from 2008/09 to 2010/11 is attributable to major maintenance works relating to the Telkom Building and the Provincial Public Service Training Academy building taking place in 2008/09 and 2009/10 and thereafter minor maintenance works will be done in each year.

5.6 Transfers to public entities

The Office of the Premier exercises control over two public entities. These are the KwaZulu-Natal Gambling Board and *Amafa aKwaZulu-Natali*. The department had plans to establish the Youth Commission as a new public entity, and funding was made available during the 2008/09 MTEF. However, the entity was not established, due to a directive from the Office of the Presidency not to continue with the establishment of this entity. The funds were subsequently reprioritised to other areas within the department, where they will be utilised for Youth related functions.

Table 1.9 below illustrates transfers made to the public entities over the seven-year period under review. Financial summaries received from the *KwaZulu-Natal Gambling Board* and *Amafa aKwaZulu-Natali* are presented in *Annexure – Vote 1: Office of the Premier*.

Table 1.9: Summary of departmental transfers to public entities

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
KwaZulu-Natal Gambling Board	5 190	11 851	14 428	15 449	44 155	44 155	16 679	17 682	18 743
Amafa aKwaZulu-Natali	10 644	17 283	18 147	19 291	52 782	52 782	39 623	21 980	23 299
Kwazulu Natal Youth Commission	-	-	-	15 054	-	-	-	-	-
Total	15 834	29 134	32 575	49 794	96 937	96 937	56 302	39 662	42 042

The main objective of the KZN Gambling Board is to ensure that all gambling authorised in terms of the KwaZulu-Natal Gambling Act is conducted in a manner that promotes the integrity of the horse-racing, betting and gaming industry. In addition, the Board promotes the province's objective to develop the industry as a vehicle for the promotion of tourism, employment creation and economic development. It is noted that the new Act proposes the merger of the Gambling Board and the KZN Bookmaker's Control Committee, and the subsequent establishment of the KZN Gaming and Betting Board.

The increase in the transfer to the KZN Gambling Board from 2006/07 onwards relates to additional funding for operational costs, as mentioned in Section 5.3. The grant was reduced by R4.81 million in 2007/08, in line with the anticipated under-expenditure identified by the KZN Gambling Board. The allocation over the MTEF was adjusted accordingly. The notable increase in the 2008/09 Adjusted Budget is related to the once-off allocation under *Unforeseen/unavoidable* (in the 2008/09 Adjustments Estimate) in respect of the out-of-court settlement reached following a legal dispute over the rewarding of a tender for route and site inspection surveillance contract. The reduction in 2009/10 is as a result of the once-off allocation discussed earlier.

In 2004/05, the administration of *Amafa aKwaZulu-Natali* was transferred from the Department of Education to the Office of the Premier. This statutory body is responsible for administering the heritage conservation on behalf of the provincial government. The main objective of this entity is to promote awareness of the significance and value of cultural heritage resources, while ensuring that cultural heritage management is integrated into economic, social and environmental activities in the province. Furthermore, the entity is responsible for supporting cultural tourism in the province, ensuring conservation and the management of the full diversity of cultural heritage resources, including the sustainable and equitable use thereof and public access thereto. From 2006/07 onwards, the department reprioritised funds to increase the transfer to the public entity, in line with provincial heritage objectives.

An amount of R33.491 million was rolled over from 2007/08 to 2008/09 to fund the commitments in respect of the completion of the Emakhosini Multi-Media Centre project, managed by *Amafa aKwaZulu-Natali*. An additional R18.885 million has been allocated in 2009/10 for the completion of the project. Negotiations are underway with *Amafa aKwaZulu-Natali* and the eThekweni Municipality, to share the operational costs of the multi-media centre.

The allocation to the Youth Commission decreases from R15.054 million in the 2008/09 Main Budget to zero, as a result of a directive from the Office of the Presidency not to proceed with the establishment of the public entity. The funds were reprioritised to *Compensation of employees, Goods and services* and *Machinery and equipment*, where they will still be utilised for youth functions.

5.7 Transfers to other entities

Table 1.10 below reflects departmental transfers to other entities.

Table 1.10: Summary of departmental transfers to other entities

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
Boy Scout Movement	6 000	-	-	-	-	-	-	-	-
Girls Guide Association	6 000	-	-	-	-	-	-	-	-
Gezibuso Projects	1 500	-	-	-	-	-	-	-	-
Golden Arrows	2 000	-	-	-	-	-	-	-	-
Ghandhi Development Trust	100	-	-	-	-	-	-	-	-
Imvunge Choral Music Association	50	-	-	-	-	-	-	-	-
Sugar Ray Sport	90	-	-	-	-	-	-	-	-
Amasiko Esizwe Trust	-	2 000	-	-	-	-	-	-	-
BAT Centre Trust	-	337	-	-	-	-	-	-	-
Disability Education Trust Fund	-	40	-	-	-	-	-	-	-
Mazisi Kunene Foundation Trust	-	100	-	-	-	-	-	-	-
Indimezulu Trust Fund	-	-	-	-	-	-	-	-	-
Isivuno Senkululeko Trust	-	100	-	-	-	-	-	-	-
UNESCO	-	100	-	-	-	-	-	-	-
Sakhhezwe HIV and AIDS Hospice Association	-	-	450	-	-	-	-	-	-
Sensokuhle CBO Network	-	-	175	-	-	-	-	-	-
KwaKristu Umsundisi HIV and AIDS & Poverty Alleviation	-	-	500	-	-	-	-	-	-
Centre of Hope	-	-	125	-	-	-	-	-	-
Nurturing Orphans of AIDS for Humanity	-	-	250	-	-	-	-	-	-
YMCA World Assembly Council	-	-	350	-	-	-	-	-	-
Subsidies to museums	912	989	1 054	1 207	1 207	1 207	1 298	1 376	1 458
Nathi Lions	-	300	-	-	99	99	-	-	-
Workmen's Compensation & Skills Dev Levies	889	551	116	-	-	-	-	-	-
Total	17 541	4 517	3 020	1 207	1 306	1 306	1 298	1 376	1 458

In addition to subsidies to museums and payments towards Workmen's Compensation, which are catered for over the entire period under review, the department made donations and sponsorships to various organisations in 2005/06 to 2007/08, which did not continue over the 2008/09 and 2009/10 MTEF periods.

The transfers reflected against 2007/08 above are made to non-profit organisations in relation to the HIV and AIDS responsibility.

5.8 Transfers to municipalities

Tables 1.11 and 1.12 provide a summary of transfers to municipalities, by category and by grant name, respectively. Transfers over the period under review relate to the Regional Service Council Levy (which ceased in 2006/07), Museum Services, Municipal Rates and the transfer of the Ulundi Airport.

Table 1.11: Summary of departmental transfers to municipalities by category

R000	Outcome			Main Budget	Adjusted Budget 2008/09	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2009/10	2010/11	2011/12
Category A	133	145	144	139	139	139	149	158	167
Category B	1 226	1 109	938	1 071	1 071	1 071	1 152	1 222	1 297
Category C	182	50	4 331	4 538	4 538	4 538	4 823	-	-
Unallocated/unclassified	-	37	-	56	56	56	60	63	66
Total	1 541	1 341	5 413	5 804	5 804	5 804	6 184	1 443	1 530

Table 1.12: Summary of departmental transfers to municipalities by grant name

R000	Outcome			Main Budget	Adjusted Budget 2008/09	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2009/10	2010/11	2011/12
Regional Service Council Levy	193	-	-	-	-	-	-	-	-
Subsidies to Museums	1 102	1 341	1 082	1 266	1 266	1 266	1 361	1 443	1 530
Municipal Rates	246	-	-	-	-	-	-	-	-
Transfer to Zululand DM iro airport	-	-	4 331	4 538	4 538	4 538	4 823	-	-
Total	1 541	1 341	5 413	5 804	5 804	5 804	6 184	1 443	1 530

The transfers to categories A, B, C and *Unallocated/unclassified* from 2009/10 onwards comprise subsidies to municipalities in respect of Museum Services, as well as the final payment to Zululand District Municipality in 2009/10 in respect of the transfer of the Ulundi Airport. The unallocated amount reflects the museum subsidy that has been set aside for transfer to Matatiele, which was moved to the Eastern Cape during the demarcation process. A decision has not yet been taken as to how this amount will be re-allocated over the MTEF. Details per category are provided in *Annexure – Vote 1: Office of the Premier*.

Category B includes a once-off payment in 2005/06 in respect of municipal rates towards the initial purchase and transfer costs of the new office building (Telkom Building). The municipal rates over the 2009/10 MTEF period will be borne by the Department of Works.

The increase in Category C from 2007/08 relates to the management and operational costs of the Ulundi Airport. The airport, previously a provincial asset, as well as the management and operations thereof, was transferred to the Zululand District Municipality with effect from 1 April 2007. The last subsidy payment will be made in 2009/10, as per the agreement reached by the parties.

6. Programme description

The services rendered by this department are, as per the generic sector structure, categorised under three programmes, the details of which are discussed below. The amounts for each programme are summarised in terms of economic classification, with details given in *Annexure – Vote 1: Office of the Premier*.

6.1 Programme 1: Administration

The purpose of this programme is to provide administrative support to the Premier, Executive Council and the Director-General in fulfilling their legislative and oversight functions and in promoting good corporate governance.

There are four sub-programmes supporting this programme, namely Premier Support, Executive Council Support, Director-General and Financial Management. The objectives are as follows:

- To provide logistical, administrative and advisory support to the Premier in executing the constitutional mandate and statutory duties;
- To render secretariat support services to the Executive Council, clusters and key provincial committees;
- To provide operational support to the Director-General in strategically managing the province; and
- To provide financial management support and advisory services.

Tables 1.13 and 1.14 below reflect a summary of payments and estimates relating to this programme, by sub-programme and economic classification, for the period 2005/06 to 2011/12.

Table 1.13: Summary of payments and estimates - Programme 1: Administration

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
Premier Support	16 224	18 543	21 630	11 500	11 590	11 590	10 994	11 724	12 427
Executive Council Support	3 601	5 102	5 829	6 453	6 407	6 407	6 819	7 229	7 662
Director-General	7 275	7 032	12 423	14 000	14 156	14 782	17 792	18 992	20 132
Financial Management	45 261	27 154	36 870	34 897	35 297	34 671	50 146	57 462	60 906
Total	72 361	57 831	76 752	66 850	67 450	67 450	85 751	95 407	101 127

Table 1.14: Summary of payments and estimates by economic classification - Programme 1: Administration

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
Current payments	54 031	51 666	70 137	65 003	63 290	63 167	82 655	92 128	97 652
Compensation of employees	25 652	26 221	29 829	34 090	30 699	30 697	41 295	44 268	46 274
Goods and services	27 374	25 334	40 308	30 913	32 591	32 468	41 360	47 860	51 378
Other	1 005	111	-	-	-	2	-	-	-
Transfers and subsidies to:	16 595	609	234	-	1 468	1 468	1 100	1 153	1 222
Provinces and municipalities	318	15	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	2 000	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	13 740	-	-	-	-	-	-	-	-
Households	537	594	234	-	1 468	1 468	1 100	1 153	1 222
Payments for capital assets	1 735	5 556	6 381	1 847	2 692	2 815	1 996	2 126	2 253
Buildings and other fixed structures	-	-	4 989	-	-	-	-	-	-
Machinery and equipment	1 735	5 556	1 380	1 847	2 692	2 815	1 996	2 126	2 253
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	12	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Total	72 361	57 831	76 752	66 850	67 450	67 450	85 751	95 407	101 127

The high spending in the sub-programme: Premier Support in 2007/08 was largely due to costs associated with various visits abroad and the hosting of international delegates, in order to promote sustainable economic development and job creation within KwaZulu-Natal. These costs are partly off-set by the re-alignment of the budget and post establishment structure of the sub-programme, to comply with the Ministerial Handbook from 2007/08 onwards. As part of the re-alignment process, the budget was moved to the sub-programme: Director-General from 2007/08 onwards. The decrease in the budget from 2008/09 to 2009/10 is due to the centralisation of funds for filling of vacant posts. These funds were moved to the sub-programme: Financial Management.

The increase in the Executive Council Support sub-programme from 2006/07 onwards is largely due to the additional allocation for secretarial services to the Executive Council and key provincial committees. Posts were not filled as anticipated, accounting for the slight decrease in the 2008/09 Adjusted Budget and Estimated Actual. These are expected to be filled in 2009/10.

The budget for the Director-General sub-programme was adjusted upwards from 2007/08 onwards, in line with the realignment of the structure for the Premier Support sub-programme, which was reduced to conform to the Ministerial Handbook. The increased expenditure in 2007/08 was as a result of a once-off allocation of R3.3 million, which was allocated to the Director-General sub-programme in respect of the termination of the former Director-General's contract, as well as a payment to another former Director-General for the recognition of pensionable service in the former non-statutory forces.

The high spending against the sub-programme: Financial Management in 2005/06, compared to the following years, is reflective of the roll-over from 2004/05 in respect of the KZN Peace and Good Governance Initiative, furniture and IT infrastructure for the new office building. The substantial increase over the 2009/10 MTEF is as a result of the decision to centralise all funding for the filling of vacant posts for this programme within Financial Management. The main purpose for the centralisation of funds is to manage and control the filling of vacant posts for the programme more effectively. Once a post is filled, a virement will be processed within the programme to the respective sub-programme.

Compensation of employees was adjusted downwards in the 2008/09 Adjusted Budget, as vacant posts were not filled as anticipated. It is envisaged that key positions will be filled over the 2009/10 MTEF. Funds were moved from *Compensation of employees* to *Transfers and subsidies to: Households* in the 2008/09 Adjusted Budget, as well as for the 2009/10 MTEF, to correct the budget in respect of post retirement benefits, to be in line with the new Standard Chart of Accounts (SCOA).

The category *Goods and services* was high in 2005/06, mainly due to the roll-over of the KZN Peace and Good Governance Initiative Funds. The increase in 2007/08 can largely be ascribed to spending pressures as a result of increased administrative and subsistence and travel costs pertaining to the Premier's international visits to promote the province. The increase over the 2009/10 MTEF can be attributed to the implementation of improved financial management initiatives, as well as increased administrative and subsistence and travel costs. The financial management initiatives include introduction of financial management systems and processes, internal controls and the roll-out of the fraud prevention plan and risk management strategies.

The department made provision for unanticipated exit and voluntary severance packages and other terminations of service in 2007/08 and 2008/09 against *Transfers and subsidies to: Households*. The department has made a provision, over the 2009/10 MTEF, for payments in respect of medical aid contributions for ex-parliamentarians (PARMED).

The expenditure against *Machinery and equipment* reflects an increase in 2006/07 due to the refurbishment of the various offices and residence, as well as the purchase of additional vehicles. The increase in 2008/09 and over the 2009/10 MTEF is as a result of phasing in the purchasing of furniture and vehicles over the 2009/10 MTEF period, arising from the filling of posts.

6.2 Programme 2: Institutional Development

The purpose of this programme is to improve service delivery through institutional capacity building and transformation management in the province, and the objectives are:

- Providing transversal legal advisory and support services;
- Providing transversal human resource management and systems;
- Co-ordinating the holistic development of public servants as well as the citizenry of KwaZulu-Natal in general;

- Providing strategic information communication technology, and science and technology management, leadership and support; and
- Providing strategic communication leadership and support.

There are four sub-programmes supporting Programme 2, namely Strategic Human Resources, Information Communication Technology, Legal Services and Communication Services.

Tables 1.15 and 1.16 below summarise payments and estimates relating to this programme, by sub-programme and economic classification, for the period 2005/06 to 2011/12.

Table 1.15: Summary of payments and estimates - Programme 2: Institutional Development

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
Strategic Human Resources	26 699	26 369	45 012	48 815	47 568	47 147	55 673	59 200	62 749
Information Communication Technology	19 630	21 833	18 231	22 659	22 701	22 701	21 286	23 666	25 086
Legal Services	8 279	9 208	7 182	7 500	8 178	8 178	8 181	8 642	9 160
Communication Services	15 084	26 454	28 076	21 996	28 363	28 784	22 101	23 429	24 835
Total	69 692	83 864	98 501	100 970	106 810	106 810	107 241	114 937	121 830

Table 1.16: Summary of payments and estimates by economic classification - Programme 2: Institutional Development

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
Current payments	63 057	67 285	85 726	92 283	97 985	97 985	103 375	110 838	117 485
Compensation of employees	27 175	28 839	36 390	48 654	42 874	42 841	52 201	54 904	57 387
Goods and services	35 882	38 446	49 336	43 629	55 111	55 111	51 174	55 934	60 098
Other	-	-	-	-	-	33	-	-	-
Transfers and subsidies to:	963	692	191	828	883	883	213	226	240
Provinces and municipalities	80	17	-	-	-	-	-	-	-
Departmental agencies and accounts	873	551	115	828	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	100	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	10	24	76	-	883	883	213	226	240
Payments for capital assets	5 672	15 887	12 584	7 859	7 942	7 942	3 653	3 873	4 105
Buildings and other fixed structures	-	191	5 544	3 706	3 706	3 706	-	-	-
Machinery and equipment	5 672	2 296	2 851	3 906	3 989	3 989	3 387	3 591	3 805
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	13 400	4 189	247	247	247	266	282	300
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Total	69 692	83 864	98 501	100 970	106 810	106 810	107 241	114 937	121 830

Additional funding was allocated to the sub-programme: Strategic Human Resources from 2006/07 onwards for the renovation and refurbishment of the Provincial Public Service Training Academy. However, this increased allocation is only notable from 2007/08 onwards, due to delays experienced in respect of the refurbishment of the Training Academy in 2006/07. The steady growth over the 2009/10 MTEF is to cater for the Training Academy's operational costs. A decision was taken to centralise all funding for the filling of vacant posts in Programme 2 within the sub-programme: Strategic Human Resources. The main purpose for the centralisation of funds is to more effectively manage and control the filling of vacant posts for the programme. Once a post is filled, a virement will be processed within the programme to the respective sub-programme.

The increase in the 2008/09 Adjusted Budget and slight decrease in 2009/10 against the Information Communication Technology sub-programme can be ascribed to the phasing in of the implementation of the provincial Monitoring and Evaluation System (SAS Business Intelligence System). It is envisaged that Build 1 of the project will be completed by the end of 2008/09, Build 2 by October 2009, Build 3 by October 2010 and Build 4 by October 2011.

The significant increase in the Communication Services sub-programme over the period under review is indicative of the emphasis on marketing and communication. The increases in 2006/07 and 2007/08 are mainly due to additional allocations in respect of *izimbizo*. The increase in the 2008/09 Adjusted Budget is as a result of savings identified to cover costs associated with the communications campaign. Although the growth over the 2009/10 MTEF is slightly higher than inflation, the 2009/10 and 2010/11 baselines are lower than the 2008/09 Estimated Actual, because this included a once-off allocation of R5 million relating to the provincial anti-xenophobia campaign. The department will therefore manage its expenditure on communication carefully, to remain within the budget. The department has implemented strict measures in terms of controlling the budget and expenditure.

The department budgeted for the capacitation of units and the filling of key positions under *Compensation of employees* in 2008/09. However, posts were not filled as anticipated, and the 2008/09 Adjusted Budget was subsequently adjusted downwards. These funds were reprioritised to *Goods and services* to off-set spending pressures relating to communication activities, the SAS Business Intelligence System and the Provincial Public Service Training Academy. The increase over the 2009/10 MTEF relates to the planned filling of the posts from 2009/10 onwards.

The increase in *Buildings and other fixed structures* in 2007/08 and 2008/09 can be attributed to the refurbishment of the Provincial Public Service Training Academy. The refurbishment is due to be completed during 2008/09.

The high spending in *Machinery and equipment* in 2005/06 can be ascribed to the installation of IT infrastructure and the purchase of equipment for the new office building, whereas further increases in the budget from 2007/08 to 2008/09 and the decrease in 2009/10 can be ascribed to the planned acquisition of furniture and equipment in line with the recruitment plan. The department is planning to spend less on *Machinery and equipment*, as office furniture and equipment, which is currently utilised by temporary and contract staff will be utilised by the permanent staff once they have been appointed.

Service delivery measures – Programme 2: Institutional Development

Table 1.17 illustrates service delivery measures pertaining to Programme 2: Institutional Development. The service delivery outputs were revised in terms of the re-alignment and re-focus of the department. The outputs reflected contribute significantly towards meeting the department's strategic objectives.

Table 1.17: Service delivery measures - Programme 2: Institutional Development

Output type	Performance measures	Estimated annual targets				
		2008/09	2009/10	2010/11	2011/12	
1. Strategic Human Resources						
1.1 Standardised Human Resource procedures and shared best practices	<ul style="list-style-type: none"> Number of stakeholders fora held to design, update, review and share HR procedures and best practices 	26 fora held per annum with 15 departments in the province	26 fora held per annum with 15 departments in the province	26 fora held per annum with 15 departments in the province	26 fora held per annum with 15 departments in the province	
1.2 Competent public servants in the provincial administration in the learning areas of people management and development, change and service delivery improvement, governance, management and leadership, and general administration	<ul style="list-style-type: none"> Number of employees capacitated 	5 000	6 000	12 000	12 000	
1.3 Approved KZN Provincial Employee Wellness Plan (PEWP) with Monitoring and Evaluation (M&E) system to track its implementation	<ul style="list-style-type: none"> Approved, relevant, sustainable programmes and projects 	Approved PEWP by 31 March 2009	Approval of effective M&E Framework for PEWP by 31 March 2010	Annual review of PEWP Continuous improvements based on effective M&E system by 31 March 2011	Annual review of PEWP	

Table 1.17: Service delivery measures - Programme 2: Institutional Development

Output type	Performance measures	Estimated annual targets				
		2008/09	2009/10	2010/11	2011/12	
1.4	Implemented provisions of the KZN Provincial Citizens Charter and Change Management Programme (CMP) by provincial departments	<ul style="list-style-type: none"> Department implementing KZN Provincial Citizens Charter and CMP in service delivery processes 	-	3 district and metro customer satisfaction surveys completed Develop and implement CMP	Improved CMP	Continuous improvements M&E system by 31 March 2012
2. Information Communication Technology						
2.1	Business Intelligence System (BIS) in place by 31 March 2010 to support the Nerve Centre using a phased approach	<ul style="list-style-type: none"> Finalisation of all hardware and software requirements for the implementation of the BIS by 31 March 2010 	Completion of Build 1	Completion of Build 2 – System design and analysis 30 users capacitated on Statistical Analysis Software (SAS) applications	Completion of Build 3 Completion of system design and analysis 30 users capacitated on SAS applications	Project complete: Ongoing maintenance of BIS -
2.2	Provincial ICT strategy	<ul style="list-style-type: none"> Adopted provincial ICT strategy 	-	Roll-out of ICT strategy	Roll-out of ICT strategy	-
2.3	Establish baseline for priority sectors	<ul style="list-style-type: none"> Conduct situational analysis of the province 	-	Baseline studies for priority areas	Implementation of KZN Science, Engineering and Technology (SET) Plan	Consolidation of KZN SET Plan
3. Legal Services						
3.1	Constitutionally correct provincial laws that reflect and give effect to policy, legally edited and certified for introduction in the Legislature, promoting good governance and improved service delivery	<ul style="list-style-type: none"> All laws certified are constitutionally compliant 	10 provincial Laws [Bills and Regulations] certified for 2008/09 for introduction in the Legislature	10 provincial Laws certified for introduction in the Legislature in accordance with policy processes	10 provincial Laws certified for introduction in the Legislature in accordance with policy processes	10 provincial Laws certified for introduction in the Legislature in accordance with policy processes
3.2	Fully functioning Electronic Litigation Management System (ELMS)	<ul style="list-style-type: none"> Monitoring co-ordination system and collation of information in respect of litigation to which the provincial government is a party 	-	ELMS to be investigated and implemented in accordance with project plan	ELMS implemented and fully functional	Review and fine-tuning of ELMS
4. Communication Services						
4.1	Comprehensive communication strategy and measures in place	<ul style="list-style-type: none"> Implementation of the adopted Communication strategy and marketing campaigns 	A fully functional Provincial Communication Forum and Local Government Communication system to implement communication strategy	Achieve effective use of branding and marketing, radio, TV slots, advocacy campaigns and website Complete staff recruitment for effective delivery on objective	Improved marketing and branding campaign	Achieve effective use of branding and marketing, radio, TV slots, advocacy campaigns and website
4.2	Liaison and co-ordination with communities in the implementation of the Participatory Governance System	<ul style="list-style-type: none"> Liaison strategy involving key stakeholders 	-	% actions rendered on communities concerns	Strengthen participatory systems through <i>izimbizo</i>	Responsive and active participation of stakeholders in <i>izimbizo</i>

6.3 Programme 3: Policy and Governance

The purpose of this programme is to initiate provincial-wide development and implementation of policies and strategies to achieve a co-ordinated approach towards sustainable provincial growth and development, and the objectives are as follows:

- To capacitate the provincial government and administration on governance and public policy management;
- To manage and co-ordinate strategic projects as mandated by the Premier and the Provincial Executive Council;
- To promote and co-ordinate human rights programmes in the province;

- To promote and co-ordinate the mainstreaming of human rights in public policy and planning processes in the provincial administration;
- To co-ordinate the implementation of gender equality programmes;
- To conserve, manage and promote awareness of the cultural heritage resources of the province;
- To promote, facilitate and spread the acquisition and application of scientific knowledge in the province;
- To ensure a regulated gambling, gaming and betting industry;
- To ensure a co-ordinated approach by provincial government with respect to Provincial Policy Management;
- To co-ordinate and implement a comprehensive response to the socio-economic impact of HIV and AIDS;
- To ensure successful implementation of priority socio-economic programmes and projects in the province;
- To ensure the effectiveness of policy, planning and programme interventions through evaluation of strategic policy outcomes; and
- To design and utilise a functional monitoring and evaluation system for the provincial government and administration and local government.

Six sub-programmes support this programme: Special Projects, Intergovernmental Relations, Provincial Policy Management, Premier's Priority Programmes, Heritage and Provincial 2010 Co-ordination.

Tables 1.18 and 1.19 below provide a summary of payments and estimates for these six sub-programmes for the period 2005/06 to 2011/12.

Table 1.18: Summary of payments and estimates - Programme 3: Policy and Governance

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
Special Projects	10 696	22 959	41 524	49 395	49 540	52 417	45 601	48 191	51 081
Intergovernmental Relations	3 722	3 615	5 591	7 025	7 115	7 115	4 901	5 400	5 724
Provincial Policy Management	4 987	8 502	7 783	14 384	14 501	14 501	18 274	19 456	20 623
Premier's Priority Programmes	26 850	19 658	28 205	27 987	56 744	56 744	28 799	25 764	27 310
Heritage	56 087	59 561	66 800	66 191	99 755	98 755	90 793	76 208	80 781
Provincial 2010 Co-ordination	-	54 099	76 256	65 000	65 084	63 207	93 158	82 265	87 201
Total	102 342	168 394	226 159	229 982	292 739	292 739	281 526	257 284	272 720

Table 1.19: Summary of payments and estimates by economic classification - Programme 3: Policy and Governance

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2008/09	2009/10	2010/11
Current payments	83 764	129 849	183 695	172 664	187 884	187 707	215 239	214 269	227 123
Compensation of employees	15 084	19 017	25 310	32 392	30 070	30 053	34 334	36 125	37 761
Goods and services	68 680	110 832	158 351	140 272	157 814	157 648	180 905	178 144	189 362
Other	-	-	34	-	-	6	-	-	-
Transfers and subsidies to:	17 935	34 420	41 128	56 805	104 047	104 058	63 784	42 481	45 030
Provinces and municipalities	1 143	1 309	5 413	5 804	5 804	5 804	6 184	1 443	1 530
Departmental agencies and accounts	15 850	29 134	32 576	49 794	96 937	96 937	56 302	39 662	42 042
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	2 577	350	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	912	1 289	2 554	1 207	1 306	1 306	1 298	1 376	1 458
Households	30	111	235	-	-	11	-	-	-
Payments for capital assets	643	4 125	1 336	513	808	974	2 503	534	567
Buildings and other fixed structures	-	3 016	390	45	-	-	2 000	-	-
Machinery and equipment	643	1 109	911	468	710	710	503	534	567
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	35	-	-	1	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	98	263	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Total	102 342	168 394	226 159	229 982	292 739	292 739	281 526	257 284	272 720

The increase in the sub-programme: Special Projects from 2006/07 can be ascribed to the suspension of funds from the Department of Health for the HIV and AIDS transversal functions. The increase in 2007/08 results from additional funds received for Human Rights and Youth projects and events. This sub-programme continues to grow significantly over the 2009/10 MTEF. The allocation decreased from 2008/09 to 2009/10 as a result of the movement of the HIV and AIDS responsibility to the sub-programme: Provincial Policy Management. A decision was taken to centralise all funding for the filling of vacant posts for Programme 3 within the sub-programme: Special Projects. The main purpose for the centralisation of funds is to manage and control the filling of vacant posts more effectively. Once a post is filled, a virement will be processed within the programme to the respective sub-programme.

The decision to centralise funds for the filling of posts accounts for the reduction in the Intergovernmental Relations sub-programme over the 2009/10 MTEF.

The allocation against the Provincial Policy Management sub-programme increases substantially over the 2009/10 MTEF as a result of the HIV and AIDS responsibility being moved to this sub-programme from the sub-programme: Special Projects.

The substantial increase in the 2008/09 Adjusted Budget against the sub-programme: Premier's Priority Programmes was largely due to funding received in respect of an out-of-court settlement entered into by the KZN Gambling Board. The decrease in the budget in 2010/11 is attributable to the funds allocated for transfer to Zululand District Municipality for the transfer of Ulundi Airport. The last payment will be made in 2009/10, hence the decrease in the allocation in 2010/11.

The sub-programme: Heritage increases substantially in the 2008/09 Adjusted Budget due to a roll-over from 2007/08 in respect of funds allocated for the construction of the Emakhosini Multi-Media Centre by *Amafa aKwaZulu-Natali*. The increase in 2009/10 is attributable to the once-off additional allocation for the construction of *Amafa aKwaZulu-Natali* Multi-Media Centre.

The increase in the sub-programme: Provincial 2010 Co-ordination in 2007/08 was largely due to additional funds allocated for the KZN 2010 World Cup Preliminary Draw and marketing of the province. The substantial increase in the 2009/10 MTEF against the Provincial 2010 Co-ordination sub-programme can be attributed to the costs for marketing and also establishment of the Soccer Academy.

Compensation of employees decreased in the 2008/09 Adjusted Budget as a result of non-filling of posts. Funds were reprioritised to *Transfers and subsidies to: Non-profit institutions*, in order to fund a donation to a football club to assist with transportation to compete in an international tournament, and also to cover spending pressures relating to Human Rights programmes and international relations. The increase in the 2009/10 MTEF is in line with the anticipated appointment of staff in key positions.

Goods and services reflects a significant increase from 2005/06 and 2006/07 onwards, due to additional funding received for Heritage and Soccer Development (in- and-out-of-school), respectively. A further increase in the 2008/09 Adjusted Budget and Estimated Actual and over the 2009/10 MTEF relates to funds that were originally earmarked for transfer to the Youth Commission and were subsequently allocated to *Compensation of employees*, *Goods and services* and *Machinery and equipment*, as the Youth Commission public entity was not established due to a directive from the Office of the Presidency.

The decrease from 2009/10 to 2010/11 against *Goods and services* can be ascribed to the reduction in the additional allocation made in 2010/11 for the 2010 Provincial Strategy. An amount of R25 million was allocated in 2009/10, while R10 million was allocated in 2010/11, resulting in the decrease in allocation (see Table 1.4).

The increase in *Transfers and subsidies to: Provinces and municipalities* from 2007/08 to 2009/10 relates to the transfer payment to the Zululand District Municipality in respect of Ulundi Airport, of which the operations and management was transferred to the district in April 2007.

The additional allocation for the KZN Gambling Board, and the increase in the transfer to *Amafa aKwaZulu-Natali* to cover operational expenditure, account for the increase in *Transfers and subsidies to:*

Departmental agencies and accounts from 2006/07 onwards. The 2008/09 Adjusted Budget includes the roll-over in respect of the Emakhosini Multi-Media Centre. These funds were transferred to *Amafa aKwaZulu-Natali*, which is the departmental public entity appointed for the development of this centre. Also included in *Transfers and subsidies* in the 2008/09 Adjusted Budget is the funding received for an out-of-court settlement entered into by the KZN Gambling Board.

Transfers and subsidies to: Non-profit institutions decreased from 2008/09 to 2009/10 due to once-off allocation of R99 000 to fund a donation to a football club to assist with transportation to compete in an international tournament. The high spending in 2007/08 is in relation to the transfers to various non-profit organisations dealing with HIV and AIDS.

The provision for *Buildings and other fixed structures* in 2006/07 and 2009/10 can be attributed to the refurbishment of the Provincial State Guest House and the construction of the KwaCeza Chapel, in line with the Heritage functions of the department.

The decrease in *Machinery and equipment* from 2008/09 to 2009/10 is attributable to the additional funds allocated in the 2008/09 Adjustments Estimate for the purchase of office furniture and computer equipment for the Premier and the Director-General's offices in Durban.

Service delivery measures – Programme 3: Policy and Governance

Table 1.20 below provides information on the service delivery measures pertaining to Programme 3: Policy and Governance.

Table 1.20: Service delivery measures – Programme 3: Policy and Governance

Output type	Performance measures	Estimated annual targets				
		2008/09	2009/10	2010/11	2011/12	
1	Special Projects					
1.1	Approved KZN Provincial Multi-Sectoral Plans for gender equality, disability, women, children and older person's rights with a Monitoring and Evaluation (M&E) system to track implementation	<ul style="list-style-type: none"> Approved, relevant, sustainable programmes and projects Human Rights framework in place 	Annual review of plans for gender equality, disability, women, children and older person's rights Continuous improvements based on effective M&E by 31 March 2009	Annual review of plans for gender equality, disability, women, children and older person's rights Continuous improvements based on effective M&E by 31 March 2010	Annual review of plans for gender equality, disability, women, children and older person's rights Continuous improvements based on effective M&E by 31 March 2011	- Continuous improvements based on effective M&E by 31 March 2012
1.2	Capacitation workshops on the human rights-based approach to service delivery at district municipalities and provincial departments	<ul style="list-style-type: none"> Number of workshops with district municipalities, government departments and communities Number of events per year significant to Human Rights 	Establishment and capacitation of Local Human Rights Forums in 40 municipalities annually 7 workshops held by 31 March 2009 8 events on Human Rights held by 31 March 2009	- 7 workshops held by 31 March 2010 8 events on Human Rights held by 31 March 2010	Annual review and continuous improvements based on effective M&E by 31 March 2011 7 workshops held by 31 March 2011 8 events on Human Rights held by 31 March 2011	Annual review and continuous improvements based on effective M&E by 31 March 2012 7 workshops held by 31 March 2012 8 events on Human Rights held by 31 March 2012
2	Intergovernmental Relations (IGR)					
2.1	Strengthen inter-sphere relations between national and provincial government <ul style="list-style-type: none"> PCC – Prov. Co-ordinating Committee TPCC – Technical PCC FOSAD – Forum of South African Director-Generals PCF – Prov. Co-ordinating Fora TPCF – Technical PCF 	<ul style="list-style-type: none"> Functional, standardised, coherent and sustainable IGR Forums 	Macro alignment processes through: 4 PCCs 4 TPCCs 2 FOSADs 4 PCFs 4 TPCFs	Macro alignment processes through: 4 PCCs 4 TPCCs 2 FOSADs 4 PCFs 4 TPCFs	Macro alignment processes through: 4 PCCs 4 TPCCs 2 FOSADs 4 PCFs 4 TPCFs	Macro alignment processes through: 4 PCCs 4 TPCCs 2 FOSADs 4 PCFs 4 TPCFs
2.2	Effective intra-governmental relations in place	<ul style="list-style-type: none"> Co-ordinated provincial departments acting as integrated provincial government 	Inter-departmental co-ordination through combined technical clusters	Support inter-departmental co-ordination through cluster systems	Support inter-departmental co-ordination through cluster systems	Support inter-departmental co-ordination through cluster systems

Table 1.20: Service delivery measures – Programme 3: Policy and Governance

Output type	Performance measures	Estimated annual targets				
		2008/09	2009/10	2010/11	2011/12	
2.3	Strengthen inter-sphere relations between provincial and local government	<ul style="list-style-type: none"> Integrated and co-ordinated provincial-local governance in the province 	Promotion of co-operative governance in local government focussing on support to district councils	Advocacy of co-operative governance, IGR co-ordination and capacitation initiatives in conjunction with Dept. of Local Government and Traditional Affairs and IGR facilitation	Advocacy of co-operative governance, IGR co-ordination and capacitation initiatives in conjunction with Dept. of Local Government and Traditional Affairs and IGR facilitation	Advocacy of co-operative governance, IGR co-ordination and capacitation initiatives in conjunction with Dept. of Local Government and Traditional Affairs and IGR facilitation
2.4	Internationally sourced resources in support and the promotion of the province internationally and international interaction	<ul style="list-style-type: none"> Sustainable co-operative arrangements Co-ordinate International Marketing Strategy Effective co-ordination of international engagements 	<p>Enhancing co-operative projects in Middle East, Asia and Europe</p> <p>Develop International Marketing Strategy</p> <p>20 incoming 30 outgoing</p>	<p>Consolidation of projects in regions</p> <p>Co-ordination and facilitation of promotional events</p> <p>Visits supporting provincial priorities and economic diplomacy</p>	<p>Comprehensive review of co-operative arrangements</p> <p>Co-ordination and facilitation of promotional events</p> <p>Visits supporting provincial priorities and economic diplomacy</p>	<p>Implementation of new co-operative arrangement strategy</p> <p>Co-ordination and facilitation of promotional events</p> <p>Visits supporting provincial priorities and economic diplomacy</p>
3 Provincial Policy Management						
3.1	Technical and co-ordinating support services for PGDS document that promotes reduction of poverty and inequality in the province, creation of jobs that will result in an integrated economy	<ul style="list-style-type: none"> Timeous and relevant technical and co-ordination support services 	Finalising the first draft of PGDS and consulting, incorporating and writing the final draft of PGDS	Completed PGDS and its adoption by the Cabinet for implementation	Implementation on of PGDS continues	Review of the PGDS
3.2	An institutionalised system and processes for deliberative participation by civil society in governance and public policy decision-making processes	<ul style="list-style-type: none"> A democracy promoting governance and public management regime 	Preparatory workshop to be held	Implementation of an institutionalised system and processes for civil society participation in government	Debugging of the system to make it robust	Review the efficacy of the system
3.3	To establish and implement an automated province-wide monitoring and evaluation system	<ul style="list-style-type: none"> An automated, integrated, user-friendly and functional province-wide M&E system promoting sustainable development in KwaZulu-Natal 	<p>Improvement in BIS, tracking growth / development of targets</p> <p>Strengthen M&E practices and capacity</p>	50% of provincial and local stakeholders linked to BIS – Poverty Watch (Build 1 on Nerve Centre)	50% of provincial and local stakeholders linked to BIS – Economic Barometer (Build 2) on Nerve Centre	Provincial and local stakeholders linked to the BIS – Governance Barometer (Build 3) on Nerve Centre
3.4	An approved KwaZulu-Natal Provincial Multi-Sectoral Plan for HIV and AIDS with a monitoring and evaluation system to track implementation	<ul style="list-style-type: none"> Approved, co-ordinated, relevant and sustainable programmes and projects HIV and AIDS M&E System 	<p>Annual review of the Provincial Multi-Sectoral plan for HIV and AIDS</p> <p>Continuous improvements based on effective monitoring and evaluation by 31 March 2009</p>	<p>Annual review of the Provincial Multi-Sectoral plan for HIV and AIDS</p> <p>Continuous improvements based on effective monitoring and evaluation by 31 March 2010</p>	<p>Annual review of Provincial Multi-Sectoral plan for HIV and AIDS</p> <p>Continuous improvements based on effective monitoring and evaluation by 31 March 2011</p>	<p>Annual review of Provincial Multi-Sectoral plan for HIV and AIDS</p> <p>Continuous improvements based on effective monitoring and evaluation by 31 March 2012</p>
4 Premier's Priority Programmes						
4.1	Production of Gaming and Betting Bill. Regulations published under the Gaming and Betting Act	<ul style="list-style-type: none"> As determined via the process of legal certification, consistency with the Constitution, the National Gambling Act, 2004 and other relevant laws; internal consistency 	<p>Finalised merger of KZN Gambling Board and KZN Bookmakers Control Committee</p> <p>Establish Gaming and Betting Board</p> <p>Final draft of regulations submitted for legal certification</p>	<p>New legislation brought into operation. Merging of KZN Gambling Board and KZN Bookmakers Control Committee to form Gaming and Betting Board</p> <p>Final draft of regulations legally certified</p>	<p>Full implementation of Gaming and Betting Act</p> <p>Regulations fully implemented</p>	<p>Gaming and Betting Act reviewed</p> <p>Regulations reviewed</p>
4.2	Greater compliance by gambling industry and regulatory public entities	<ul style="list-style-type: none"> Reports on regulatory public entities and % change in total revenue collected from gambling operators, year-on-year 	Revenue collected: R300 000 000 [6% increase on 2007/08]	Revenue collected: R310 000 000 [3.3% increase on 2008/09]	Revenue collected: R350 000 000 [12.9% increase on 2009/10]	Revenue collected: R360 000 000 [2.8% increase on 2010/11]
4.3	Establish Religious Group Forums in all districts to spearhead government religious-based campaigns and initiatives in KZN	<ul style="list-style-type: none"> Number of fully functional Religious Groups/Fora in all districts. 	Establish a KZN Provincial Executive Religious Leaders Forum	Establish 4 KZN District Religious Leaders Fora and one Metro Religious Leaders Forum	Facilitate the establishment of Local Municipality Religious Fora in all districts	Launch Religious Heritage Tourism strategy

Table 1.20: Service delivery measures – Programme 3: Policy and Governance

Output type	Performance measures	Estimated annual targets				
		2008/09	2009/10	2010/11	2011/12	
		Establish six KZN District Religious Leaders Fora	Research and profile religious formations in four districts	Launch the Religious Traditional Music Forum	Four Faith-based Initiative Projects	
4.4	Increased participation in social cohesion programmes	<ul style="list-style-type: none"> Ongoing and effective inter-sphere and intra-religious consultation and co-ordination 	-	Launch Intra-Government Religious Forum Launch Religious Sector Annual Summit	Facilitate the hosting of Shembe Centenary Celebrations	-
5 Heritage						
5.1	Five District Heritage Forums (DHF) in place	<ul style="list-style-type: none"> Five fully capacitated DHFs by 31 March 2010 	Signing of agreement by March 2009 Six existing District Heritage Fora	Five Fora in place	Capacitation of DHFs	Review of DHFs
5.2	Four mission histories completed	<ul style="list-style-type: none"> Identification of families to be researched by 1 April 2009 	Signing of agreement by March 2009	Four missionaries researched	Four missionaries researched	Four missionaries researched
5.3	Seven family histories/ genealogies produced	<ul style="list-style-type: none"> Identification of families to be researched 	Signing of agreement by March 2009	Seven families researched	Seven families researched	Seven families researched
5.4	Heritage Act and regulations in place	<ul style="list-style-type: none"> Heritage Act and Regulations in place by 31 March 2010 	Heritage Bill in place	Heritage Act and Regulations in place	Monitoring implementation	Monitoring implementation and review
5.5	Eight strategic events staged	<ul style="list-style-type: none"> Securing dates timeously and identification of and liaising with relevant stakeholders 	-	Eight strategic events staged	-	-
5.6	Completed chapel by 31 March 2009	<ul style="list-style-type: none"> Consultation with relevant stakeholders 	-	Memorial Chapel in place	-	-
5.7	Museums function efficiently and effectively in promoting Cultural Heritage in the province with adequate financial resourcing	<ul style="list-style-type: none"> Number of museums that have been provided with the financial resources to carry out their mandate 	All subsidies to be processed and paid by end of financial year	Processing and payment of subsidies finalised by March 2010	Processing of payments of subsidies finalised by March 2011	Processing of payments of subsidies finalised by March 2012
5.8	Development of a policy instrument that will regulate change in museums	<ul style="list-style-type: none"> Completed Museums Bill and Regulations 	Development of draft Bill in collaboration with Legal Services Directorate	Consultation with relevant parties, finalise the Draft Bill	Development of Regulations	Finalisation of Regulations
5.9	Visits to museums by schools undertaken to promote awareness	<ul style="list-style-type: none"> Number of schools visiting museums Number of museums visited as part of the outreach programme 	30 schools visiting	30 schools to be visited	30 schools to be visited	30 schools to be visited
			18 museums to be visited	18 museums to be visited	18 museums to be visited	18 museums to be visited
6. Provincial 2010 Co-ordination						
6.1	An established Soccer Academy and coaching school	<ul style="list-style-type: none"> Province with professional skills in soccer 	40% progress in building of Academy and coaching school	60% progress in building of Academy and coaching school	100% progress in building of Academy and coaching school	-
6.2	Participating teams hosted in KwaZulu-Natal	<ul style="list-style-type: none"> KZN chosen by at least four participating teams as a base camp 	Two 2010 World Cup participating teams set up base camps in KZN	At least eight countries lobbied At least four countries confirmed for base camps	Make final hosting preparations for confirmed countries	-
6.3	Market KwaZulu-Natal internationally as a tourism and investment destination	<ul style="list-style-type: none"> Integrated Provincial Tourism and Development Business Plan for 2010 and a positive image of the province portrayed 	Major international events hosted in addition to current events Ten road shows across KZN in respect of Service Excellence and Public Friendliness campaign Four sustainable 2010 Legacy projects launched	At least 10 international trade and consumer platforms activated At least 16 road shows across the province	At least 12 international trade and consumer platforms activated At least 8 roadshows across the province At least two 2010 Legacy projects launched in KZN	-

7. Other programme information

7.1 Personnel numbers and costs

Tables 1.21 and 1.22 reflect the personnel estimates of the Office of the Premier, per programme, as well as a further breakdown of categories of personnel, as at 31 March 2006 to 31 March 2012. The Finance component incorporates financial management services, supply chain management and associated services.

The revised organisational structure was approved in 2006/07. The estimates of personnel numbers for the 2009/10 MTEF period show a department that is better capacitated. Although the recruitment process started in 2007/08, not all key vacancies were filled as anticipated. The department projects to phase in the filling of posts over the MTEF, with the majority of posts being filled in 2009/10. This also corresponds with the increase in the *Compensation of employees*' budget allocation over the period.

Table 1.21: Personnel numbers and costs per programme

Personnel numbers	As at	As at	As at	As at	As at	As at	As at
	31 March 2006	31 March 2007	31 March 2008	31 March 2009	31 March 2010	31 March 2011	31 March 2012
1. Administration	147	149	133	138	158	160	160
2. Institutional Development	75	76	109	122	141	148	148
3. Policy and Governance	80	83	90	103	112	117	117
Total	302	308	332	363	411	425	425
Total personnel cost (R000)	67 911	74 077	91 529	103 591	127 830	135 297	141 422
Unit cost (R000)	225	241	276	285	311	318	333

Table 1.22: Details of departmental personnel numbers and costs

	Outcome			Main Budget	Adjusted Budget 2008/09	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2009/10	2010/11	2011/12
Total for department									
Personnel numbers (head count)	302	308	332	378	363	363	411	425	425
Personnel cost (R000)	67 911	74 077	91 529	115 136	103 643	103 591	127 830	135 297	141 422
Human resources component									
Personnel numbers (head count)	15	15	18	20	20	20	22	24	24
Personnel cost (R000)	2 078	2 203	3 124	3 100	2 957	2 957	3 424	3 602	3 770
Head count as % of total for department	4.97	4.87	5.42	5.29	5.51	5.51	5.35	5.65	5.65
Personnel cost as % of total for department	3.06	2.97	3.41	2.69	2.85	2.85	2.68	2.66	2.67
Finance component									
Personnel numbers (head count)	63	65	67	92	92	92	92	92	92
Personnel cost (R000)	11 005	11 720	12 853	19 276	18 243	18 243	20 884	21 896	22 959
Head count as % of total for department	20.86	21.10	20.18	24.34	25.34	25.34	22.38	21.65	21.65
Personnel cost as % of total for department	16.21	15.82	14.04	16.74	17.60	17.61	16.34	16.18	16.23
Full time workers									
Personnel numbers (head count)	298	307	308	371	320	320	363	377	377
Personnel cost (R000)	65 115	73 282	81 087	108 986	82 716	82 705	116 330	127 262	133 025
Head count as % of total for department	98.68	99.68	92.77	98.15	88.15	88.15	88.32	88.71	88.71
Personnel cost as % of total for department	95.88	98.93	88.59	94.66	79.81	79.84	91.00	94.06	94.06
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R000)									
Head count as % of total for department									
Personnel cost as % of total for department									
Contract workers									
Personnel numbers (head count)	4	1	25	7	43	43	48	48	48
Personnel cost (R000)	2 796	795	10 442	6 150	20 927	20 927	11 500	8 035	8 397
Head count as % of total for department	1.32	0.32	7.53	1.85	11.85	11.85	11.68	11.29	11.29
Personnel cost as % of total for department	4.12	1.07	11.41	5.34	20.19	20.20	9.00	5.94	5.94

Contract employees consist of the Premier's special advisors, as well as other employees employed on a contractual basis. This includes certain staff in the Communications, Provincial 2010 Co-ordination and the Director-General Support units.

7.2 Training

Table 1.23 and 1.24 reflect spending on training per programme, providing actual and estimated expenditure on training for the period 2005/06 to 2008/09, and budgeted expenditure for the period 2009/10 to 2011/12.

The MTEF budget increases steadily from 2009/10 onwards, as it is deemed necessary to train new appointees, as well as to develop and re-skill existing staff in line with the revised strategies of the department, where appropriate.

Table 1.23: Expenditure on training

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2009/10	2010/11	2011/12
				2008/09					
1. Administration	92	205	227	1 216	981	607	1 246	1 405	1 489
2. Institutional Development	125	463	717	494	1 284	1 002	1 256	1 355	1 436
3. Policy and Governance	101	183	1 335	344	3 400	1 142	1 257	1 427	1 523
Total	318	851	2 279	2 054	5 665	2 751	3 759	4 187	4 448

Table 1.24: Information on training

	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	2005/06	2006/07	2007/08				2009/10	2010/11	2011/12
				2008/09					
Number of staff	302	308	332	378	363	363	411	425	425
Number of personnel trained	10	8	11	246	317	317	270	293	340
of which									
Male	5	5	5	103	128	128	120	125	140
Female	5	3	6	143	189	189	150	168	200
Number of training opportunities									
of which									
Tertiary	8	12	20	22	22	22	25	30	38
Workshops	1	3	3	5	5	5	8	15	19
Seminars	1	1							
Other	4	7	9	12	12	12	18	24	33
Number of bursaries offered	4	7	10	56	56	56	30	20	10
Number of interns appointed	-	-	11	24	24	24	27	28	29
Number of learnerships appointed									
Number of days spent on training									

ANNEXURE – VOTE 1: OFFICE OF THE PREMIER

Table 1.A: Details of departmental receipts

R000	Outcome			Main Budget	Adjusted Budget 2008/09	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2009/10	2010/11	2011/12
Tax receipts	194 055	232 212	283 521	299 323	299 323	321 970	324 162	349 112	374 580
Casino taxes	162 073	194 038	239 866	254 652	254 652	254 652	275 024	297 026	320 788
Motor vehicle licences									
Horseracing	31 982	38 174	43 655	44 671	44 671	67 318	49 138	52 086	53 792
Other taxes									
Non-tax receipts	1 528	849	417	828	828	327	890	943	1 009
Sale of goods & services other than capital assets	796	818	410	828	828	325	890	943	1 009
Sale of goods & services produced by depts.	796	818	410	828	828	325	890	943	1 009
Sales by market establishments									
Administrative fees									
Other sales	796	818	410	828	828	325	890	943	1 009
Of which									
Bookmakers Licences	72	126	134	8	8	8	10	15	18
Housing rent recoveries	120	90	113	99	99	99	110	118	126
Serv Rend: Commission Insurance	50	49	48	54	54	54	60	75	81
Sales: Dept Publications	554	553	115	667	667	164	710	735	784
Sale of scrap, waste, arms and other used current goods (excluding capital assets)									
Fines, penalties and forfeits									
Interest, dividends and rent on land	732	31	7	-	-	2	-	-	-
Interest	732	31	7	-	-	2	-	-	-
Dividends									
Rent on land									
Transfers received from:	-	-	-	-	-	-	-	-	-
Other governmental units									
Universities and technikons									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
Sale of capital assets	7 709	5 365	28	-	-	-	-	-	-
Land and subsoil assets									
Other capital assets	7 709	5 365	28	-	-	-	-	-	-
Financial transactions	30	139	69	-	-	34	-	-	-
Total	203 322	238 565	284 035	300 151	300 151	322 331	325 052	350 055	375 589

Table 1.B: Details of payments and estimates by economic classification

R000	Outcome			Main Budget	Adjusted Budget 2008/09	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2009/10	2010/11	2011/12
Current payments	200 852	248 800	339 558	329 950	349 159	348 859	401 269	417 235	442 260
Compensation of employees	67 911	74 077	91 529	115 136	103 643	103 591	127 830	135 297	141 422
Salaries and wages	59 465	64 077	79 444	99 152	89 652	89 611	110 573	117 032	122 330
Social contributions	8 446	10 000	12 085	15 984	13 991	13 980	17 257	18 265	19 092
Goods and services	131 936	174 612	247 995	214 814	245 516	245 227	273 439	281 938	300 838
<i>of which</i>									
Administrative fees	231	52	49	754	754	1 826	483	541	566
Advertising	8 269	21 827	35 242	16 536	38 326	33 323	43 754	37 296	38 910
Assets <R5000	2 900	1 106	1 407	2 751	2 751	2 726	4 532	3 215	3 701
Audit cost: External	673	-	1 304	1 571	1 571	1 597	1 700	1 900	2 100
Bursaries (employees)	85	61	120	191	191	69	140	150	160
Catering: Departmental activities	7 392	11 899	15 239	13 194	13 494	11 327	21 556	22 628	24 105
Communication	3 549	6 069	8 064	5 165	5 325	9 142	8 861	10 210	10 982
Computer services	4 109	3 358	4 057	15 411	15 323	18 400	12 505	14 646	15 571
Cons/prof:business & advisory services	11 538	51 912	90 147	67 446	67 885	51 674	66 644	68 514	72 691
Cons/prof: Infrastructre & planning	-	-	-	-	-	-	-	-	-
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	149	233	279	160	190	1 446	1 330	1 555	1 739
Contractors	1 829	442	3 747	13 143	16 127	32 616	21 710	24 379	25 966
Agency & support/outsourced services	2 070	2 119	3 874	107	5 396	4 850	5 069	5 621	6 095
Entertainment	3 743	14 743	151	2 514	180	105	212	243	260
Government motor transport	-	-	-	-	-	2	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	214	505	619	656
Inventory: Fuel, oil and gas	-	-	-	-	-	75	150	159	169
Inventory:Learn & teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Raw materials	-	-	-	41	41	514	251	276	296
Inventory: Medical supplies	-	-	-	3	3	-	35	23	26
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	-	-	-	-	-	-	-	-
Inventory: Other consumables	7	-	66	509	509	621	439	457	480
Inventory: Stationery and printing	8 927	6 324	6 927	7 859	7 859	6 262	10 326	11 487	12 703
Lease payments	1 014	1 095	1 633	2 468	5 900	2 233	2 763	3 017	3 229
Owned & leasehold property expenditure	2 314	3 006	3 946	2 123	2 123	2 140	7 956	8 883	9 563
Transport provided dept activity	523	3 380	8 889	-	820	6 208	7 304	7 808	8 371
Travel and subsistence	14 255	23 264	33 097	24 079	24 310	26 926	24 659	27 646	29 937
Training & staff development	318	851	2 279	5 235	5 665	2 751	3 759	4 187	4 448
Operating expenditure	-	-	-	5 113	5 006	2 215	4 036	2 322	2 542
Venues and facilities	16 394	18 936	26 108	28 441	25 767	25 965	22 760	24 156	25 572
Other	41 647	3 935	1 370	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	1 005	111	34	-	-	41	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	35 493	35 721	41 553	57 633	106 398	106 409	65 097	43 860	46 492
Provinces and municipalities	1 541	1 341	5 413	5 804	5 804	5 804	6 184	1 443	1 530
Municipalities	1 541	1 341	5 413	5 804	5 804	5 804	6 184	1 443	1 530
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	16 723	29 685	32 691	50 622	96 937	96 937	56 302	39 662	42 042
Social security funds	-	-	90	-	-	-	-	-	-
Entities receiving funds	16 723	29 685	32 601	50 622	96 937	96 937	56 302	39 662	42 042
Universities and technikon	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	2 000	2 677	350	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	2 000	2 677	350	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	2 000	2 677	350	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	14 652	1 289	2 554	1 207	1 306	1 306	1 298	1 376	1 458
Households	577	729	545	-	2 351	2 362	1 313	1 379	1 462
Social benefits	-	-	-	-	-	-	1 313	1 379	1 462
Other transfers to households	577	729	545	-	2 351	2 362	-	-	-
Payments for capital assets	8 050	25 568	20 301	10 219	11 442	11 731	8 152	6 533	6 925
Buildings and other fixed structures	-	3 207	10 923	3 751	3 706	3 706	2 000	-	-
Buildings	-	3 207	10 910	3 751	3 706	3 706	2 000	-	-
Other fixed structures	-	-	13	-	-	-	-	-	-
Machinery and equipment	8 050	8 961	5 142	6 221	7 391	7 514	5 886	6 251	6 625
Transport equipment	1 080	3 225	1 738	1 763	1 474	1 474	1 500	1 400	1 665
Other machinery and equipment	6 970	5 736	3 404	4 458	5 917	6 040	4 386	4 851	4 960
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	13 400	4 236	247	247	248	266	282	300
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	98	263	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Total	244 395	310 089	401 412	397 802	466 999	466 999	474 518	467 628	495 677

Table 1.C: Details of payments and estimates by economic classification - Programme 1: Administration

R000	Outcome			Main Budget	Adjusted Budget 2008/09	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2009/10	2010/11	2011/12
Current payments	54 031	51 666	70 137	65 003	63 290	63 167	82 655	92 128	97 652
Compensation of employees	25 652	26 221	29 829	34 090	30 699	30 697	41 295	44 268	46 274
Salaries and wages	22 317	22 681	24 364	29 477	26 555	26 553	35 720	38 292	40 027
Social contributions	3 335	3 540	5 465	4 613	4 144	4 144	5 575	5 976	6 247
Goods and services	27 374	25 334	40 308	30 913	32 591	32 468	41 360	47 860	51 378
<i>of which</i>									
Administrative fees	-	-	-	676	676	1 032	-	-	-
Advertising	1 498	1 507	797	5 174	5 174	1 671	4 598	6 258	6 062
Assets <R5000	1 708	938	265	997	997	1 584	1 143	1 083	1 726
Audit cost: External	673	-	1 177	1 571	1 571	1 597	1 700	1 900	2 100
Bursaries (employees)	73	61	20	100	100	-	-	-	-
Catering: Departmental activities	-	1 372	1 354	1 709	1 709	415	2 153	2 530	2 729
Communication	2 597	3 060	7 594	3 731	3 891	3 510	5 904	6 924	7 480
Computer services	246	64	51	318	318	60	296	707	750
Cons/prof:business & advisory services	3 570	1 576	4 010	2 422	2 461	2 483	3 035	3 894	4 245
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	66	22	16	-	-	1 190	950	1 050	1 188
Contractors	1 648	-	2 534	893	893	4 155	1 746	1 442	1 530
Agency & support/outsourced services	688	865	1 969	-	1 100	798	350	430	456
Entertainment	2 195	-	-	100	100	-	120	140	148
Government motor transport	-	-	-	-	-	2	-	-	-
Housing									
Inventory: Food and food supplies	-	-	-	-	-	49	320	405	429
Inventory: Fuel, oil and gas	-	-	-	-	-	75	150	159	169
Inventory:Learn & teacher support material									
Inventory: Raw materials	-	-	-	-	-	231	2	3	3
Inventory: Medical supplies	-	-	-	-	-	-	30	21	23
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	-	-	18	172	172	158	123	135	143
Inventory: Stationery and printing	5 575	1 264	2 230	2 413	2 413	1 398	2 642	2 862	3 035
Lease payments	809	907	770	922	922	1 033	1 421	1 556	1 650
Owned & leasehold property expenditure	2 059	2 390	3 438	1 544	1 544	1 237	5 237	5 805	6 263
Transport provided dept activity	-	-	8	-	-	36	20	30	32
Travel and subsistence	2 566	8 748	11 200	4 560	4 791	6 594	6 251	7 164	7 653
Training & staff development	92	205	227	981	981	607	1 246	1 405	1 489
Operating expenditure	-	-	-	378	378	153	265	310	329
Venues and facilities	1 311	2 355	2 338	2 252	2 400	2 400	1 658	1 647	1 746
Other	-	-	292	-	-	-	-	-	-
Interest and rent on land									
Interest									
Rent on land									
Financial transactions in assets and liabilities	1 005	111	-	-	-	2	-	-	-
Unauthorised expenditure									
Transfers and subsidies to:	16 595	609	234	-	1 468	1 468	1 100	1 153	1 222
Provinces and municipalities	318	15	-	-	-	-	-	-	-
Municipalities	318	15	-	-	-	-	-	-	-
Municipal agencies and funds									
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds									
Entities receiving funds									
Universities and technikons									
Public corporations and private enterprises	2 000	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
<i>Subsidies on production</i>									
<i>Other transfers</i>	2 000	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
<i>Subsidies on production</i>	2 000	-	-	-	-	-	-	-	-
<i>Other transfers</i>	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations									
Non-profit institutions	13 740	-	-	-	-	-	-	-	-
Households	537	594	234	-	1 468	1 468	1 100	1 153	1 222
Social benefits							1 100	1 153	1 222
Other transfers to households	537	594	234	-	1 468	1 468	-	-	-
Payments for capital assets	1 735	5 556	6 381	1 847	2 692	2 815	1 996	2 126	2 253
Buildings and other fixed structures	-	-	4 989	-	-	-	-	-	-
Buildings	-	-	4 989	-	-	-	-	-	-
Other fixed structures									
Machinery and equipment	1 735	5 556	1 380	1 847	2 692	2 815	1 996	2 126	2 253
Transport equipment	1 080	3 225	685	1 263	974	974	1 500	1 400	1 665
Other machinery and equipment	655	2 331	695	584	1 718	1 841	496	726	588
Cultivated assets									
Software and other intangible assets	-	-	12	-	-	-	-	-	-
Land and subsoil assets									
Heritage assets									
Specialised military assets									
Total	72 361	57 831	76 752	66 850	67 450	67 450	85 751	95 407	101 127

Table 1.D: Details of payments and estimates by economic classification - Programme 2: Institutional Development

R000	Outcome			Main Budget	Adjusted Budget 2008/09	Estimated Actual	Medium-term Estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08				2009/10	2010/11	2011/12
Current payments	63 057	67 285	85 726	92 283	97 985	97 985	103 375	110 838	117 485
Compensation of employees	27 175	28 839	36 390	48 654	42 874	42 841	52 201	54 904	57 387
Salaries and wages	23 880	24 946	32 393	42 413	37 086	37 053	45 154	47 492	49 640
Social contributions	3 295	3 893	3 997	6 241	5 788	5 788	7 047	7 412	7 747
Goods and services	35 882	38 446	49 336	43 629	55 111	55 111	51 174	55 934	60 098
<i>of which</i>									
Administrative fees	207	52	10	50	50	275	10	27	14
Advertising	2 925	4 008	9 958	807	9 318	9 376	5 597	6 586	6 552
Assets <R5000	658	168	629	716	716	422	1 136	935	909
Audit cost: External									
Bursaries (employees)	12	-	100	91	91	69	140	150	160
Catering: Departmental activities	3 284	4 286	5 303	3 170	3 270	2 480	4 436	4 896	5 246
Communication	188	1 542	317	614	614	494	2 859	3 190	3 401
Computer services	3 863	3 200	4 004	15 010	14 922	18 228	12 209	13 939	14 821
Cons/prof:business & advisory services	6 278	1 491	7 722	1 720	2 120	2 408	3 980	3 521	4 336
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	83	211	263	160	160	114	230	280	321
Contractors	108	84	745	2 397	381	1 870	1 226	1 297	1 388
Agency & support/outsourced services	462	201	583	107	407	300	689	681	744
Entertainment	401	2 862	127	-	-	20	-	-	-
Government motor transport									
Housing									
Inventory: Food and food supplies	-	-	-	-	-	49	40	54	62
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material									
Inventory: Raw materials	-	-	-	40	40	27	20	20	20
Inventory: Medical supplies	-	-	-	3	3	-	2	2	3
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	7	-	-	300	300	419	282	285	298
Inventory: Stationery and printing	1 794	3 375	2 900	1 945	1 945	1 538	3 415	3 851	4 365
Lease payments	205	188	597	900	4 332	689	560	598	651
Owned & leasehold property expenditure	145	204	271	515	515	849	2 652	3 007	3 228
Transport provided dept activity	523	927	1 498	-	520	1 540	30	43	49
Travel and subsistence	2 138	2 181	7 219	3 575	3 575	4 388	4 767	5 260	5 687
Training & staff development	125	463	717	854	1 284	1 002	1 256	1 355	1 436
Operating expenditure	-	-	-	2 551	2 444	450	750	832	897
Venues and facilities	3 771	11 102	5 970	8 104	8 104	8 104	4 888	5 125	5 510
Other	8 705	1 901	403	-	-	-	-	-	-
Interest and rent on land									
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure	-	-	-	-	-	33	-	-	-
Transfers and subsidies to:	963	692	191	828	883	883	213	226	240
Provinces and municipalities	80	17	-	-	-	-	-	-	-
Municipalities	80	17	-	-	-	-	-	-	-
Municipal agencies and funds									
Departmental agencies and accounts	873	551	115	828	-	-	-	-	-
Social security funds	-	-	90	-	-	-	-	-	-
Entities receiving funds	873	551	25	828	-	-	-	-	-
Universities and technikons									
Public corporations and private enterprises		100	-	-	-	-	-	-	-
Public corporations									
<i>Subsidies on production</i>									
<i>Other transfers</i>									
Private enterprises		100	-	-	-	-	-	-	-
<i>Subsidies on production</i>									
<i>Other transfers</i>		100	-	-	-	-	-	-	-
Foreign governments and international organisations									
Non-profit institutions									
Households	10	24	76	-	883	883	213	226	240
Social benefits							213	226	240
Other transfers to households	10	24	76	-	883	883	-	-	-
Payments for capital assets	5 672	15 887	12 584	7 859	7 942	7 942	3 653	3 873	4 105
Buildings and other fixed structures	-	191	5 544	3 706	3 706	3 706	-	-	-
Buildings	-	191	5 544	3 706	3 706	3 706	-	-	-
Other fixed structures									
Machinery and equipment	5 672	2 296	2 851	3 906	3 989	3 989	3 387	3 591	3 805
Transport equipment	-	-	1 053	500	500	500	-	-	-
Other machinery and equipment	5 672	2 296	1 798	3 406	3 489	3 489	3 387	3 591	3 805
Cultivated assets									
Software and other intangible assets	-	13 400	4 189	247	247	247	266	282	300
Land and subsoil assets									
Heritage assets									
Specialised military assets									
Total	69 692	83 864	98 501	100 970	106 810	106 810	107 241	114 937	121 830

Table 1.E: Details of payments and estimates by economic classification - Programme 3: Policy and Governance

R000	Audited	Audited	Audited	Main	Adjusted	Estimated	Medium-term Estimates		
	2006/07	2007/08	2007/08	Budget	Budget	Actual	2009/10	2010/11	2011/12
Current payments	83 764	129 849	183 695	172 664	187 884	187 707	215 239	214 269	227 123
Compensation of employees	15 084	19 017	25 310	32 392	30 070	30 053	34 334	36 125	37 761
Salaries and wages	13 268	16 450	22 687	27 262	26 011	26 005	29 699	31 248	32 663
Social contributions	1 816	2 567	2 623	5 130	4 059	4 048	4 635	4 877	5 098
Goods and services	68 680	110 832	158 351	140 272	157 814	157 648	180 905	178 144	189 362
<i>of which</i>									
Administrative fees	24	-	39	28	28	519	473	514	552
Advertising	3 846	16 312	24 487	10 555	23 834	22 276	33 559	24 452	26 296
Assets <R5000	534	-	513	1 038	1 038	720	2 253	1 197	1 066
Audit cost: External	-	-	127	-	-	-	-	-	-
Bursaries (employees)	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	4 108	6 241	8 582	8 315	8 515	8 432	14 967	15 202	16 130
Communication	764	1 467	153	820	820	5 138	98	96	101
Computer services	-	94	2	83	83	112	-	-	-
Cons/prof:business & advisory services	1 690	48 845	78 415	63 304	63 304	46 783	59 629	61 099	64 110
Cons/prof: Infrastructure & planning	-	-	-	-	-	-	-	-	-
Cons/prof: Laboratory services	-	-	-	-	30	142	150	225	230
Cons/prof: Legal cost	-	-	-	-	-	-	-	-	-
Contractors	73	358	468	9 853	14 853	26 591	18 738	21 640	23 048
Agency & support/outsourced services	920	1 053	1 322	-	3 889	3 752	4 030	4 510	4 895
Entertainment	1 147	11 881	24	2 414	80	85	92	103	112
Government motor transport	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	116	145	160	165
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory:Learn & teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Raw materials	-	-	-	1	1	256	229	253	273
Inventory: Medical supplies	-	-	-	-	-	-	3	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	-	-	-	-	-	-	-	-
Inventory: Other consumables	-	-	48	37	37	44	34	37	39
Inventory: Stationery and printing	1 558	1 685	1 797	3 501	3 501	3 326	4 269	4 774	5 303
Lease payments	-	-	266	646	646	511	782	863	928
Owned & leasehold property expenditure	110	412	237	64	64	54	67	71	72
Transport provided dept activity	-	2 453	7 383	-	300	4 632	7 254	7 735	8 290
Travel and subsistence	9 551	12 335	14 678	15 944	15 944	15 944	13 641	15 222	16 597
Training & staff development	101	183	1 335	3 400	3 400	1 142	1 257	1 427	1 523
Operating expenditure	-	-	-	2 184	2 184	1 612	3 021	1 180	1 316
Venues and facilities	11 312	5 479	17 800	18 085	15 263	15 461	16 214	17 384	18 316
Other	32 942	2 034	675	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	34	-	-	6	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	17 935	34 420	41 128	56 805	104 047	104 058	63 784	42 481	45 030
Provinces and municipalities	1 143	1 309	5 413	5 804	5 804	5 804	6 184	1 443	1 530
Municipalities	1 143	1 309	5 413	5 804	5 804	5 804	6 184	1 443	1 530
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	15 850	29 134	32 576	49 794	96 937	96 937	56 302	39 662	42 042
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving funds	15 850	29 134	32 576	49 794	96 937	96 937	56 302	39 662	42 042
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	2 577	350	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	2 577	350	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	2 577	350	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	912	1 289	2 554	1 207	1 306	1 306	1 298	1 376	1 458
Households	30	111	235	-	-	11	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	30	111	235	-	-	11	-	-	-
Payments for capital assets	643	4 125	1 336	513	808	974	2 503	534	567
Buildings and other fixed structures	-	3 016	390	45	-	-	2 000	-	-
Buildings	-	3 016	377	45	-	-	2 000	-	-
Other fixed structures	-	-	13	-	-	-	-	-	-
Machinery and equipment	643	1 109	911	468	710	710	503	534	567
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	643	1 109	911	468	710	710	503	534	567
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	35	-	-	1	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	98	263	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Total	102 342	168 394	226 159	229 982	292 739	292 739	281 526	257 284	272 720

Budget Statement 2

Table 1.F: Details of estimates on infrastructure

Type of Infrastructure	Programme	Number of Projects	Total Costs	Medium-term Estimates		
				2009/10	2010/11	2011/12
New infrastructure assets		1	2 000	2 000	-	-
<i>Kwa-Ceza Chapel</i>	<i>Programme 3</i>	<i>1</i>	<i>2 000</i>	<i>2 000</i>	-	-
Existing infrastructure assets		2	2 200	1 000	600	600
Maintenance and repair		2	2 200	1 000	600	600
<i>Provincial Public Service Training Academy</i>	<i>Programme 2</i>	<i>1</i>	<i>1 500</i>	<i>500</i>	<i>500</i>	<i>500</i>
<i>Telkom building</i>	<i>Programme 1</i>	<i>1</i>	<i>700</i>	<i>500</i>	<i>100</i>	<i>100</i>
Upgrading and additions		-	-	-	-	-
Rehabilitation and refurbishment		-	-	-	-	-
Infrastructure transfers		-	-	-	-	-
Infrastructure transfers - Current		-	-	-	-	-
Infrastructure transfers - Capital		-	-	-	-	-
			4 200	3 000	600	600
<i>Capital infrastructure</i>		<i>1</i>	<i>2 000</i>	<i>2 000</i>	-	-
<i>Current infrastructure</i>		<i>2</i>	<i>2 200</i>	<i>1 000</i>	<i>600</i>	<i>600</i>
Total		3	4 200	3 000	600	600

Note: Total costs represent total estimated expenditure of a particular project of which the project life span may not coincide fully with the MTEF period. Where projects are of a recurrent nature, the total costs are not depicted.

Table 1.G: Summary of transfers to municipalities (RSCL, Museums, Municipal rates, Transfer to Zululand DM)

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited	Audited	Audited				2009/10	2010/11	2011/12
	2005/06	2006/07	2007/08						
A eThekweni	133	145	144	139	139	139	149	158	167
Total: Ugu Municipalities	122	145	-	142	142	142	153	161	171
B KZ211 Vulamehlo	-	-	-	-	-	-	-	-	-
B KZ212 Umdoni	-	-	-	-	-	-	-	-	-
B KZ213 Umzumbe	-	-	-	-	-	-	-	-	-
B KZ214 uMuziwabantu	-	-	-	-	-	-	-	-	-
B KZ215 Ezinqolweni	-	-	-	-	-	-	-	-	-
B KZ216 Hibiscus Coast	122	145	-	142	142	142	153	161	171
C DC21 Ugu District Municipality	-	-	-	-	-	-	-	-	-
Total: uMgungundlovu Municipalities	536	224	144	183	183	183	197	209	222
B KZ221 uMshwathi	-	-	-	-	-	-	-	-	-
B KZ222 uMngeni	61	73	72	71	71	71	76	81	86
B KZ223 Mpofana	28	28	-	41	41	41	45	47	50
B KZ224 Impendle	-	-	-	-	-	-	-	-	-
B KZ225 Msunduzi	307	73	72	71	71	71	76	81	86
B KZ226 Mkhambathini	-	-	-	-	-	-	-	-	-
B KZ227 Richmond	-	-	-	-	-	-	-	-	-
C DC22 uMgungundlovu District Municipality	140	50	-	-	-	-	-	-	-
Total: Uthukela Municipalities	203	237	239	249	249	249	268	283	300
B KZ232 Ennambithi/Ladysmith	61	72	72	71	71	71	76	81	86
B KZ233 Indaka	-	-	-	-	-	-	-	-	-
B KZ234 Umtshezi	81	93	95	107	107	107	116	121	128
B KZ235 Okhahlamba	61	72	72	71	71	71	76	81	86
B KZ236 Imbabazane	-	-	-	-	-	-	-	-	-
C DC23 Uthukela District Municipality	-	-	-	-	-	-	-	-	-
Total: Umzinyathi Municipalities	158	144	144	142	142	142	153	163	173
B KZ241 Endumeni	61	72	72	71	71	71	77	82	87
B KZ242 Nquthu	-	-	-	-	-	-	-	-	-
B KZ244 Msinga	-	-	-	-	-	-	-	-	-
B KZ245 Umvoti	97	72	72	71	71	71	76	81	86
C DC24 Umzinyathi District Municipality	-	-	-	-	-	-	-	-	-
Total: Amajuba Municipalities	61	72	72	71	71	71	76	81	86
B KZ252 Newcastle	61	72	72	71	71	71	76	81	86
B KZ253 eMaLangeni	-	-	-	-	-	-	-	-	-
B KZ254 Dannhauser	-	-	-	-	-	-	-	-	-
C DC25 Amajuba District Municipality	-	-	-	-	-	-	-	-	-
Total: Zululand Municipalities	103	72	4 403	4 609	4 609	4 609	4 899	81	86
B KZ261 eDumbe	-	-	-	-	-	-	-	-	-
B KZ262 uPhongolo	-	-	-	-	-	-	-	-	-
B KZ263 Abaqulusi	61	72	72	71	71	71	76	81	86
B KZ265 Nongoma	-	-	-	-	-	-	-	-	-
B KZ266 Ulundi	-	-	-	-	-	-	-	-	-
C DC26 Zululand District Municipality	42	-	4 331	4 538	4 538	4 538	4 823	-	-
Total: Umkhanyakude Municipalities	-	-	-	-	-	-	-	-	-
B KZ271 Umhlabuyalingana	-	-	-	-	-	-	-	-	-
B KZ272 Jozini	-	-	-	-	-	-	-	-	-
B KZ273 The Big Five False Bay	-	-	-	-	-	-	-	-	-
B KZ274 Hlabisa	-	-	-	-	-	-	-	-	-
B KZ275 Mtubatuba	-	-	-	-	-	-	-	-	-
C DC27 Umkhanyakude District Municipality	-	-	-	-	-	-	-	-	-
Total: uThungulu Municipalities	122	144	144	142	142	142	153	163	173
B KZ281 Mbonambi	-	-	-	-	-	-	-	-	-
B KZ282 uMhlatuze	61	72	72	71	71	71	77	82	87
B KZ283 Ntambanana	-	-	-	-	-	-	-	-	-
B KZ284 Umlalazi	61	72	72	71	71	71	76	81	86
B KZ285 Mthonjaneni	-	-	-	-	-	-	-	-	-
B KZ286 Nkandla	-	-	-	-	-	-	-	-	-
C DC28 uThungulu District Municipality	-	-	-	-	-	-	-	-	-
Total: Ilembe Municipalities	61	72	72	71	71	71	76	81	86
B KZ291 Mandeni	-	-	-	-	-	-	-	-	-
B KZ292 KwaDukuza	61	72	72	71	71	71	76	81	86
B KZ293 Ndwedwe	-	-	-	-	-	-	-	-	-
B KZ294 Maphumulo	-	-	-	-	-	-	-	-	-
C DC29 Ilembe District Municipality	-	-	-	-	-	-	-	-	-
Total: Sisonke Municipalities	42	49	51	-	-	-	-	-	-
B KZ5a1 Ingwe	-	-	-	-	-	-	-	-	-
B KZ5a2 Kwa Sani	-	-	-	-	-	-	-	-	-
B KZ5a3 Matatiele	42	49	51	-	-	-	-	-	-
B KZ5a4 Greater Kokstad	-	-	-	-	-	-	-	-	-
B KZ5a5 Ubuhlebezwe	-	-	-	-	-	-	-	-	-
B KZ5a6 Umzimkulu	-	-	-	-	-	-	-	-	-
C DC43 Sisonke District Municipality	-	-	-	-	-	-	-	-	-
Unallocated	-	37	-	56	56	56	60	63	66
Total	1 541	1 341	5 413	5 804	5 804	5 804	6 184	1 443	1 530

Table 1.H: Transfers to municipalities - Subsidies to Museums

R000	Outcome			Main Budget	Adjusted Budget	Estimated Actual	Medium-term Estimates		
	Audited	Audited	Audited						
	2005/06	2006/07	2007/08				2008/09	2009/10	2010/11
A eThekweni	122	145	144	139	139	139	149	158	167
Total: Ugu Municipalities	122	145	-	142	142	142	153	161	171
B KZ211 Vulamehlo									
B KZ212 Umdoni									
B KZ213 Umzumbe									
B KZ214 uMuziwabantu									
B KZ215 Ezinqolweni									
B KZ216 Hibiscus Coast	122	145	-	142	142	142	153	161	171
C DC21 Ugu District Municipality									
Total: uMgungundlovu Municipalities	150	224	144	183	183	183	197	209	222
B KZ221 uMshwathi									
B KZ222 uMngeni	61	73	72	71	71	71	76	81	86
B KZ223 Mpofana	28	28	-	41	41	41	45	47	50
B KZ224 Impendle									
B KZ225 Msunduzi	61	73	72	71	71	71	76	81	86
B KZ226 Mkhambathini									
B KZ227 Richmond									
C DC22 uMgungundlovu District Municipality	-	50	-	-	-	-	-	-	-
Total: Uthukela Municipalities	203	237	239	249	249	249	268	283	300
B KZ232 Ennambithi/Ladysmith	61	72	72	71	71	71	76	81	86
B KZ233 Indaka									
B KZ234 Umtshezi	81	93	95	107	107	107	116	121	128
B KZ235 Okhahlamba	61	72	72	71	71	71	76	81	86
B KZ236 Imbabazane									
C DC23 Uthukela District Municipality									
Total: Umzinyathi Municipalities	158	144	144	142	142	142	153	163	173
B KZ241 Endumeni	61	72	72	71	71	71	77	82	87
B KZ242 Nquthu									
B KZ244 Msinga									
B KZ245 Umvoti	97	72	72	71	71	71	76	81	86
C DC24 Umzinyathi District Municipality									
Total: Amajuba Municipalities	61	72	72	71	71	71	76	81	86
B KZ252 Newcastle	61	72	72	71	71	71	76	81	86
B KZ253 eMadlangeni									
B KZ254 Dannhauser									
C DC25 Amajuba District Municipality									
Total: Zululand Municipalities	61	72	72	71	71	71	76	81	86
B KZ261 eDumbe									
B KZ262 uPhongolo									
B KZ263 Abaqulusi	61	72	72	71	71	71	76	81	86
B KZ265 Nongoma									
B KZ266 Ulundi									
C DC26 Zululand District Municipality									
Total: Umkhanyakude Municipalities	-	-	-	-	-	-	-	-	-
B KZ271 Umhlabuyalingana									
B KZ272 Jozini									
B KZ273 The Big Five False Bay									
B KZ274 Hlabisa									
B KZ275 Mtubatuba									
C DC27 Umkhanyakude District Municipality									
Total: uThungulu Municipalities	122	144	144	142	142	142	153	163	173
B KZ281 Mbonambi									
B KZ282 uMhlatuze	61	72	72	71	71	71	77	82	87
B KZ283 Ntambanana									
B KZ284 Umlalazi	61	72	72	71	71	71	76	81	86
B KZ285 Mthonjaneni									
B KZ286 Nkandla									
C DC28 uThungulu District Municipality									
Total: Ilembe Municipalities	61	72	72	71	71	71	76	81	86
B KZ291 Mandeni									
B KZ292 KwaDukuza	61	72	72	71	71	71	76	81	86
B KZ293 Ndwedwe									
B KZ294 Maphumulo									
C DC29 Ilembe District Municipality									
Total: Sisonke Municipalities	42	49	51	-	-	-	-	-	-
B KZ5a1 Ingwe									
B KZ5a2 Kwa Sani									
B KZ5a3 Matatiele	42	49	51	-	-	-	-	-	-
B KZ5a4 Greater Kokstad									
B KZ5a5 Ubuhlebezwe									
B KZ5a6 Umzimkulu									
C DC43 Sisonke District Municipality									
Unallocated	-	37	-	56	56	56	60	63	66
Total	1 102	1 341	1 082	1 266	1 266	1 266	1 361	1 443	1 530

Table 1.1: Financial summary for the KwaZulu-Natal Gambling Board

R000	Outcome			Estimated outcome 2008/09	Medium-term estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08		2009/10	2010/11	2011/12
Revenue							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	10 513	11 771	12 903	10 258	10 258	10 258	10 258
Sale of goods and services other than capital assets	10 316	11 416	11 530	10 158	10 158	10 158	10 158
Admin fees	10 316	11 416	11 530	10 158	10 158	10 158	10 158
Other non-tax revenue	197	355	1 373	100	100	100	100
Transfers received	5 190	11 851	14 428	44 155	16 679	17 682	18 743
Total revenue	15 703	23 622	27 331	54 413	26 937	27 940	29 001
Expenses							
Current expense	16 940	14 463	16 859	24 860	29 533	30 391	29 922
Compensation of employees	7 364	10 098	12 700	14 967	15 971	16 630	17 412
Goods and services	9 388	4 153	3 420	9 143	12 979	13 143	11 864
Depreciation	188	212	739	750	583	618	646
Interest, dividends and rent on land	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	113	195	–	130	251	202	215
Total expenses	17 053	14 658	16 859	24 990	29 784	30 593	30 137
Surplus / (Deficit)	(1 350)	8 964	10 472	29 423	–	(2 653)	(1 136)
Tax payment	–	–	–	–	–	–	–
Outside shareholders Interest	–	–	–	–	–	–	–
Cash flow summary							
Adjust surplus / (deficit) for accrual transactions	(106)	(143)	(636)	650	483	518	555
Adjustments for:							
Depreciation	188	212	738	750	583	618	655
Interest	(197)	(355)	(1 374)	(100)	(100)	(100)	(100)
Net (profit) / loss on disposal of fixed assets	(97)	–	–	–	–	–	–
Other	–	–	–	–	–	–	–
Operating surplus / (deficit) before changes in working capital	(1 456)	8 821	9 836	30 073	483	(2 135)	(581)
Changes in working capital	2 087	4 355	(2 787)	–	–	–	–
(Decrease) / increase in accounts payable	(322)	3 824	(1 870)	–	–	–	–
Decrease / (increase) in accounts receivable	2 436	718	(231)	–	–	–	–
Decrease / (increase) in inventory	–	–	–	–	–	–	–
(Decrease) / increase in provisions	(27)	(187)	(686)	–	–	–	–
Interest Income	197	355	1 374	100	100	100	–
Cash flow from operating activities	828	13 531	8 423	30 173	583	(2 035)	(581)
Transfers from government	5 190	11 873	14 429	20 449	21 983	23 302	24 700
Of which: Capital	–	–	–	–	–	–	–
: Current	5 190	11 873	14 429	20 449	21 983	23 302	24 700
Cash flow from investing activities	(307)	(1 619)	(330)	710	(1 393)	(862)	(526)
Acquisition of Assets	(410)	(1 619)	(330)	710	(1 393)	(862)	(526)
Other flows from Investing Activities	103	–	–	–	–	–	–
Cash flow from financing activities	–	–	–	–	–	–	–
Net increase / (decrease) in cash and cash equivalents	521	11 912	8 093	30 883	(810)	(2 897)	(1 106)
Balance Sheet Data							
Carrying Value of Assets	568	1 975	1 568	3 034	–	–	–
Investments	–	–	–	–	–	–	–
Cash and Cash Equivalents	7 891	18 178	23 805	17 783	16 973	16 729	16 394
Receivables and Prepayments	947	229	57	60	60	60	60
Inventory	–	–	–	–	–	–	–
TOTAL ASSETS	9 406	20 382	25 430	20 877	17 033	16 789	16 454
Capital & Reserves	(1 657)	15 010	21 171	24 743	28 522	28 522	28 522
Borrowings	–	–	–	–	–	–	–
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	8 644	12 467	10 595	9 203	9 203	9 203	9 203
Provisions	431	245	930	245	245	245	245
Managed Funds	–	–	–	–	–	–	–
TOTAL EQUITY & LIABILITIES	7 418	27 722	32 696	34 191	37 970	37 970	37 970
Contingent Liabilities	–	–	–	–	–	–	–

Table 1.J: Financial summary for Amafa aKwaZulu-Natali

R000	Outcome			Estimated outcome 2008/09	Medium-term estimates		
	Audited 2005/06	Audited 2006/07	Audited 2007/08		2009/10	2010/11	2011/12
Revenue							
Tax revenue	-	-	-	-	-	-	-
Non-tax revenue	1 848	1 355	2 419	1 829	2 350	2 383	2 526
Sale of goods and services other than capital assets	1 103	618	845	417	990	1 093	1 216
Non-market est. sales	1 103	618	845	417	990	1 093	1 216
Other non-tax revenue	745	737	1 574	1 412	1 360	1 290	1 310
Transfers received	10 644	17 283	18 147	52 782	39 623	21 980	23 299
Total revenue	12 492	18 638	20 566	54 611	41 973	24 363	25 825
Expenses							
Current expense	11 650	12 958	18 928	21 120	23 088	24 363	25 825
Compensation of employees	8 117	8 914	11 101	14 318	15 284	16 756	17 761
Goods and services	3 161	3 927	7 287	6 587	7 263	7 104	7 529
Depreciation	372	117	540	215	541	503	535
Interest, dividends and rent on land	-	-	-	-	-	-	-
Unearned reserves (social security funds only)	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-
Total expenses	11 650	12 958	18 928	21 120	23 088	24 363	25 825
Surplus / (Deficit)	842	5 680	1 638	33 491	18 885	-	-
Tax payment	-	-	-	-	-	-	-
Outside shareholders Interest	-	-	-	-	-	-	-
Cash flow summary							
Adjust surplus / (deficit) for accrual transactions	337	1 898	(89)	215	541	503	535
Adjustments for:							
Depreciation	372	-	540	215	541	503	535
Net (profit) / loss on disposal of fixed assets	(35)	(12)	-	-	-	-	-
Other	549	2 569	(629)	1 272	1 200	1 100	1 100
Operating surplus / (deficit) before changes in working capital	1 179	7 578	1 549	33 706	19 426	503	535
Changes in working capital	48 340	(2 006)	(48 094)	-	-	-	-
(Decrease) / increase in accounts payable	47 932	716	(48 048)	(44)	60	60	35
Decrease / (increase) in accounts receivable	(18)	2	(61)	128	(10)	(10)	(13)
Decrease / (increase) in inventory	(310)	(107)	(209)	40	(100)	(100)	(72)
(Decrease) / increase in provisions	736	(2 617)	224	(124)	50	50	50
Cash flow from operating activities	49 519	5 572	(46 545)	33 706	19 426	503	535
Transfers from government	-	-	-	-	-	-	-
Of which: Capital	-	-	-	-	-	-	-
: Current	-	-	-	-	-	-	-
Cash flow from investing activities	(265)	(758)	(877)	(215)	(541)	(503)	(535)
Acquisition of Assets	(312)	(927)	(877)	(215)	(541)	(503)	(535)
Other flows from Investing Activities	47	169	-	-	-	-	-
Cash flow from financing activities	-	-	-	-	-	-	-
Net increase / (decrease) in cash and cash equivalents	49 254	4 814	(47 422)	33 491	18 885	-	-
Balance Sheet Data							
Carrying Value of Assets	12 729	13 537	12 591	12 591	12 591	12 591	12 591
Investments	-	-	-	-	-	-	-
Cash and Cash Equivalents	57 473	62 288	14 866	14 866	14 866	14 866	14 866
Receivables and Prepayments	198	196	258	130	140	150	163
Inventory	735	843	1 052	1 012	1 112	1 212	1 284
TOTAL ASSETS	71 135	76 864	28 767	28 599	28 709	28 819	28 904
Capital & Reserves	14 884	22 514	22 241	55 732	74 617	74 617	74 617
Borrowings	-	-	-	-	-	-	-
Post Retirement Benefits	-	-	-	-	-	-	-
Trade and Other Payables	503	198	2 007	50	50	50	50
Provisions	2 985	368	592	468	518	568	618
Managed Funds	52 763	53 784	3 927	5 840	5 900	5 960	5 995
TOTAL EQUITY & LIABILITIES	71 135	76 864	28 767	62 090	81 085	81 195	81 280
Contingent Liabilities	-	-	-	-	-	-	-

* The transfers received from 2005/06 onwards include other transfers in addition to the departmental transfers